

TOWN OF CANMORE

AGENDA

Committee of the Whole

Council Chamber at the Canmore Civic Centre, 902 – 7 Avenue

Tuesday, May 17, 2022 at 1:00 p.m.

- 1:00 – 1:05 **A. CALL TO ORDER AND APPROVAL OF AGENDA**
1. Land Acknowledgement
 2. Agenda for the May 17, 2022 Committee of the Whole Meeting
- 1:05 – 1:20 **B. DELEGATIONS**
1. Biosphere Annual Update
 - 1:20 – 1:50 2. Bow Valley Climate Action Society
 - 1:50 – 2:10 3. Parks Canada Prescribed Burn Projects
 - 2:10 – 2:30 4. Boardwalk – Introduction of New Owners of Peaks
- 2:30 **C. MINUTES**
1. Minutes of the April 19, 2022 Committee of the Whole Meeting
- 2:30 – 2:45 **D. STAFF REPORTS**
1. Georgetown Exercise Update
Purpose: To provide the Committee of the Whole with a planning update on the Georgetown wildfire full scale field exercise scheduled for June 3 and 4, 2022.
- 2:45 – 3:00 **Meeting Break**
- 3:00 – 3:10 **E. COUNCILLOR UPDATES**
1. May 2022 Councillor Updates
- 3:10 – 3:20 **F. ADMINISTRATIVE UPDATE**
1. May 2022 Administrative Update
- 3:20 – 3:25 **G. COUNCIL RESOLUTION ACTION LIST**
1. Council Resolution Action List as of May 11, 2022
- 3:25 – 3:30 **H. CORRESPONDENCE**
1. Letter from Minister Schweitzer re. Tourism Communities
 2. Letter to Minister Schulz re. FRN Funding
 3. National Police Federation – Your Police, Your Future

3:30 – 4:00

I. IN CAMERA

1. Contract Update

Recommendation: That the Committee of the Whole take the meeting in camera to prevent disclosure of information related to contractual and other negotiations of the Town in accordance with s.25(1)(c)(iii) of the Freedom of Information and Protection of Privacy Act.

4:00

J. ADJOURNMENT



BIOSPHERE

INSTITUTE OF THE BOW VALLEY



ANNUAL REPORT 2021

BIOSPHERE INSTITUTE OF THE BOW VALLEY

2021 was a good year for the Biosphere Institute – as you’ll see in this report! We saw a wonderful level of engagement and ownership from our community partners, and were thrilled to see our participation numbers creeping back up as the pandemic lessened its grip somewhat on Bow Valley residents and visitors.

At the same time we also experienced unprecedented growth in visitation to the parks and protected areas surrounding the Bow Valley – for example, over five million people visited Kananaskis Country last year, close to double the number from just a few years ago! Certainly, visitors understand the importance of spending time in nature – but this incredible increase puts more pressure on wild nature, and underscores the importance of our work to help ensure the successful coexistence of people and wildlife.

This year WildSmart initiated the Trusted Messengers project, which empowers Bow Valley residents to be advocates for wildlife through the design and delivery of human-wildlife coexistence messages tailored to different user groups. We continued to deepen our inclusion programs among newcomers to Canada and non-English-language speakers through new relationships with the Calgary Local Immigration Partnership and the Calgary Bridge Foundation for Youth.

We love it when we can incubate great ideas and see them carry on under their own steam. We take pride in our role in helping create the Bow Valley Green Energy Cooperative, and were thrilled to see the group ‘flip the switch’ on the first ever community-owned solar photovoltaic system in our region. The Cooperative also opened membership to the public – of course, we’re a proud member!

In another example of empowering leadership, we led the organization of the Canadian Rockies Youth Network and Summit for high school students through the Future Leaders program. We ran numerous workshops and presentations in partnership with a passionate youth executive committee. We then stepped away – and are thrilled to report that the Network is still thriving, thanks to these committed young leaders.

I’m excited to report that the first part of 2022 will see our dynamic and talented board and staff consider community needs and environmental imperatives as we reimagine our work, resulting in a revitalized strategic plan that will guide our efforts and maximize our impact. Our community, and this wonderful wild place that we are privileged to call home, deserve nothing less.

We extend our gratitude to our funders and partners who supported us in 2021, and to volunteers and stakeholders who contributed their resources, time and expertise as they joined us in our work. Please read on to learn more about our 2021 achievements.



Gareth Thomson
Executive Director

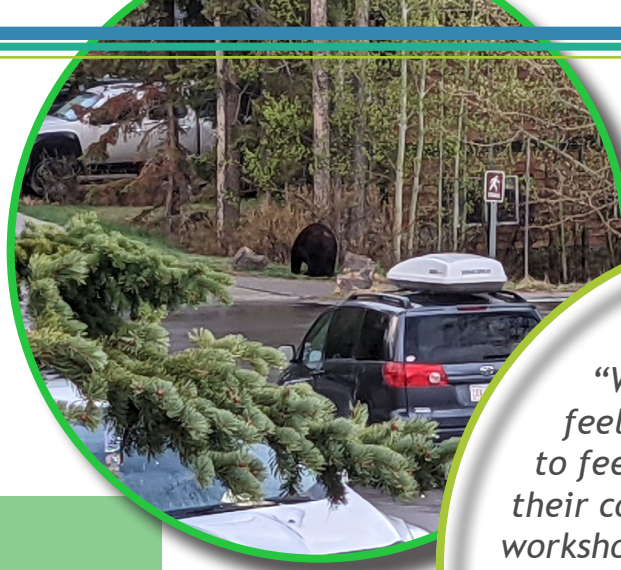
May 17, 2022 Committee of the Whole 1 p.m.



**WILDLIFE
CLIMATE
COMMUNITY**

WILDSMART

WildSmart is a proactive conservation program that encourages efforts by communities to improve human-wildlife coexistence.



“We want newcomers to feel part of the community, to feel included and engaged in their communities. The WildSmart workshops definitely contributed to building that sense of community.”

Samantha Burdett, Coordinator,
Calgary Local Immigration Partnership

We know that people are central to finding solutions to the conservation challenges facing the Bow Valley. In 2021, WildSmart created opportunities that elevated the voices of volunteers and recreationalists in order to increase ownership and involvement in those solutions.

BEAR REPORT SUBSCRIBERS
3318

WEBSITE VISITS
61,538

TV, RADIO & NEWSPAPER INTERVIEWS
42



REACHING NEW AUDIENCES ONLINE

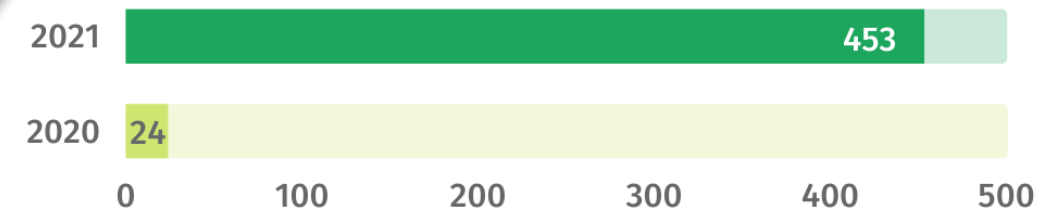
Building on our successful efforts to develop online resources in 2020, we hosted a virtual bear week to celebrate the emergence of bears from their dens. With a gradual return to in-person programming, we found a balance between these two avenues for reaching audiences of all ages.

We continued to provide trusted and up-to-date information about human-wildlife coexistence to the media, including a recurring monthly segment on Global News. Our weekly Bear Report hit a new milestone of over 3000 subscribers.

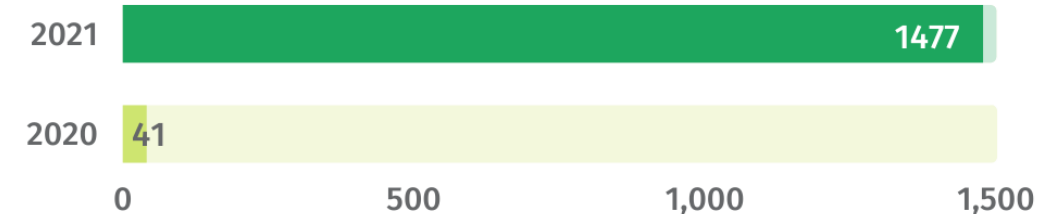
IMMIGRATION PARTNERSHIPS

We expanded our outreach efforts among newcomers to Canada and non-English-language speakers through online and in-person workshops with Settlement Services in the Bow Valley, Calgary Local Immigration Partnership and the Calgary Bridge Foundation for Youth.

BEAR SPRAY TRAINING PARTICIPANTS



WILDLIFE SAFETY WORKSHOP PARTICIPANTS



TOOL LENDING LIBRARY

In autumn, we saw a large number of black bears entering towns in search of food, due in part to a poor berry crop. WildSmart responded by putting tools in the hands of residents to help prevent interactions between wildlife and humans. Our tool lending library enables residents to manage attractants on their properties, thus taking an active role in living with wildlife.

WILDSMART

“During the winter of 2020, we saw visitation go up significantly, and especially for new recreationalists in the outdoors. One of the key objectives of the Wildlife Ambassadors was to address key public safety education.”

Michael Olsthoorn, Kananaskis Public Safety

COMMUNITY AMBASSADORS FOR WILDLIFE

For the first time ever, Wildlife Ambassadors delivered roving programs during the winter on trails throughout Kananaskis and the Bow Valley. They delivered messaging around winter wildlife ecology and safety, avoiding avalanche terrain and winter preparedness.

The Wildlife Ambassadors reached another level of leadership and involvement this year by running multiple clinics, workshops and community events. One volunteer alone devoted an incredible 133 hours to WildSmart programs!



WILDLIFE
AMBASSADOR
VOLUNTEER
HOURS
601

WILDLIFE
AMBASSADOR
CONVERSATIONS
WITH THE PUBLIC
9,653

TOTAL
WILDSMART
CONTACTS
12,280

TRUSTED MESSENGER

JOSHUA WELSH

Josh and his family feel most at home when they are outside. He reached out to the Biosphere Institute to support him in his goal of creating stronger partnerships between conservation and recreation, two things he cares deeply about. He observed that love for the land was a common feature of both of these disciplines and identified an opportunity to push boundaries. This idea eventually evolved into the Trusted Messengers project.

“As a trail runner, I was specifically interested in identifying those areas where trail running and conservation intersect. The ultimate goal for me is cultural change, where outreach is only necessary to educate those new to the region and for the rest of us, coexisting is second nature.”



TRUSTED MESSENGERS

The Trusted Messengers project empowered Bow Valley community members to be advocates for wildlife through the design, delivery and evaluation of tailored human-wildlife coexistence messages.

We shaped conservation messages to resonate with specific user groups including trail runners, mountain bikers, climbers and youth. Those messages were then delivered by the Trusted Messengers through conversations, videos and social media.

Post-program surveys suggested that these messages increased participant knowledge and reduced barriers to action. The results of this project will continue to inform how we develop programs and resources in the future to reach key audiences.



SHIFT: CLIMATE TRANSITIONS

The Shift program empowers Bow Valley residents to take action on climate change by reducing their energy emissions, waste production and water use.

In 2021, our summer was filled with smoke, and Western Canada experienced massive flooding, landslides and wildfires. This resulted in huge environmental, social and economic impacts on communities. In the face of this, Shift promoted community resiliency and action through several public education campaigns and community led projects.

AN INTRODUCTION TO THE IMPACTS OF CLIMATE CHANGE ON THE BOW VALLEY

The Bow Valley is already feeling the impacts of climate change.

Climate models predict the average annual temperature in the Bow Valley will increase by 1.9°C in the next 30 years. Projected changes in temperature and precipitation will have wide-ranging impacts across the natural environment.

This year we want to help people understand the local implications of climate change.

So, each month we will highlight a potential impact as well as provide you with the usual hints and tips on local and personal action.

Welcome to 2021, a year for action!

RENEWABLE ENERGY AND YOU

SIGN UP TO GREEN POWER
For a small additional fee, companies such as Bullfrog Power and Bow Valley Power inject green electricity into the grid to match the amount of power your home or business uses. This encourages future development of renewable energy projects, which reduces our reliance on conventional methods of electricity generation.

LEASE A SOLAR PV SYSTEM
Are you still looking for your forever home? ENMAX offers the opportunity to lease a solar system. With an initial down payment of 25% and a fixed APR, ENMAX will design, install and maintain your system during the lease period. At any time, for a small fee, you can return the system, much like a phone contract!

COMMUNITY GENERATION
Community generation allows anyone to advance renewable energy through partial ownership of community-based projects. Bow Valley Green Energy Coop is a grassroots social enterprise working to facilitate community-owned renewable energy generation projects in the Bow Valley. Become a Member or a Friend of the coop today to learn how you can get involved. www.bvgreenenergy.org

Infographics featured in the Shift newsletter in 2021

SHIFT NEWSLETTER SUBSCRIBERS
1269

SHIFT NEWSLETTER

Tackling climate change requires that individuals are aware of the root causes of the problem and the solutions that are available to them. Our monthly Shift newsletter offers insights on how climate change is being felt in the Bow Valley as well as strategies for reducing our personal contributions to climate change.

REACH OF SOLAR EDUCATION CAMPAIGN
2284

“Many people have asked me questions that suggest they don’t fully understand green energy installations in Alberta. BVGEC is an opportunity to reduce the barriers to acceptance and then installing green energy.”

Joey O’Brien, BVGEC Board of Directors

SOLAR: DID YOU KNOW?

In conjunction with Bow Valley Green Energy Cooperative (BVGEC), we designed an education campaign on the environmental, social and economic aspects of solar energy. We are proud to have launched this great group!

Over the long-term, this project contributes to the understanding and education on the proven science and clear environmental benefits of carbon neutral energy. The educational components of the campaign will be combined with a solar installation in Canmore that is slated for completion in Spring 2022.

Southern Alberta has some of the highest solar potential of any place in Canada.

Solar is creating jobs in Alberta.

SHIFT: CLIMATE TRANSITIONS



BOW VALLEY GREEN ENERGY COOPERATIVE (BVGEC)

The collaborative efforts of the Biosphere Institute and BVGEC reached a number of significant milestones in 2021.

We switched on the first ever community-owned solar photovoltaic system in our region, an 11.25 kW installation on the Ralph Connor Memorial Church. Several power purchase agreements have been signed with additional host sites, and installations are scheduled for completion in 2022.

Membership in the Cooperative was opened in March, and in August BVGEC issued their first share offering to family, friends, business associates and accredited investors.

The Cooperative is now working to sell energy under the name Rocky Mountain Community Energy and in 2022 will provide Bow Valley residents with another opportunity to support green initiatives that benefit our community.

"I believe individuals and communities have a responsibility to take action and contribute to the energy transition. Tapping into the strength of a community to drive change is powerful and inspirational and I am humbled to be part of such a great movement."

Jamie Olscamp, BVGEC Board of Directors

INVESTMENT
PROCUREMENT
\$75,000+

CONNECT
NEWSLETTER
SUBSCRIBERS
279

NEW
VOLUNTEERS
RECRUITED
30

BVGEC
MEMBERS
50+



**BOW VALLEY
GREEN ENERGY
COOPERATIVE**



**ROCKY MOUNTAIN
COMMUNITY ENERGY**

00am
7:15pm
M.Div.



BVGEC BOARD MEMBER

KARENA THIEME

Karena is invested in the growth of renewable energy in the Bow Valley. She got involved as a BVGEC board member because she knows that we cannot wait idly for the impact and risks of climate change to become even more present in the valley. As more and more residents begin seeking ways to reduce their greenhouse gas emissions, she views the work of Bow Valley Green Energy Cooperative as crucial to meeting that demand.

"There is no better time to act than now. The Biosphere Institute's support was instrumental in developing BVGEC's first installation because they provided the community platform and the resources to take this initiative from an idea to where it is now. We all need to work together to prepare the community for the future."

FUTURE LEADERS

Our youth education program seeks to build the knowledge, skills and a sense of purpose that students will require to become the next generation of environmental leaders.

This year the Future Leaders program was defined by the connections we forged between different voices who care about our wild spaces. We created many pathways for meaningful youth engagement in conservation challenges that face our communities.



YOUTH LEADERS IN ACTION

We took on a key role in organizing the Canadian Rockies Youth Network (CRYN) and Summit in partnership with Energy and Environmental Innovations students and staff from Central Memorial High School. This year-long project culminated in a series of workshops, an online summit, a retreat and the creation of a mentor network.

Youth were directly involved at every stage of the planning process through a passionate executive committee, including brainstorming, organizing and presenting. This level of involvement built valuable leadership and teamwork skills and generated buy-in among the committee's peer groups.

CANADIAN ROCKIES YOUTH NETWORK 2021 HIGHLIGHTS

PRE-SUMMIT PARTICIPANTS
390

PRE-SUMMIT WORKSHOPS

This series of four foundational workshops were created through a collaboration with Nakoda Youth Council founder Daryl Kootenay. Each workshop welcomed different Indigenous presenters, with topics ranging from ways of engaging with place to roads to action.

SUMMIT PARTICIPANTS
413

SUMMIT

The Canadian Rockies Youth Summit was held virtually in May. Over the course of three days we hosted an incredible 36 speakers and 20 workshops and presentations.

RETREAT PARTICIPANTS
20

TAKE ACTION RETREAT

This day of workshops supported youth in becoming involved in environmental action projects. It spurred on the creation of 16 youth-led projects, including a blog to showcase what youth are up to and a learn-to-camp kit to support more inclusive access to Rockies frontcountry destinations.

OUTWARD BOUND PARTICIPANTS
8

OUTWARD BOUND TRIP

A new partnership was created with Outward Bound Canada, who offered scholarships for 8 students to attend a 7-day backpacking trip. This had a profound impact on the youth and was essential in recruiting youth to the CRYN committee for 2022.

MENTORS
33

MENTOR NETWORK

We developed a database of local mentors with a range of expertise who will support future youth action projects.

FUTURE LEADERS

CRYN YOUTH DIRECTOR

AVA VANDERBEEK

Ava got involved with the Canadian Rockies Youth Network because she saw a need for youth to be meaningfully engaged in the way that we collectively care for the land. She believes that we can achieve a more sustainable and inclusive future by incorporating Indigenous teachings and Ways of Knowing. As the first female Indigenous Director for the Canadian Rockies Youth Network, Ava has worked hard to bring about this change. In 2021 she was awarded the Mountain Spirit Award at the Banff Mountain Film Festival in recognition of her efforts.

“Through my role, I have been able to empower youth who care for the environment and our shared mountain spaces. The Biosphere Institute helped bring this project to life by providing mentors to help bridge the gap between the knowledgeable and the future generation.”

CLASSROOM PROGRAMS

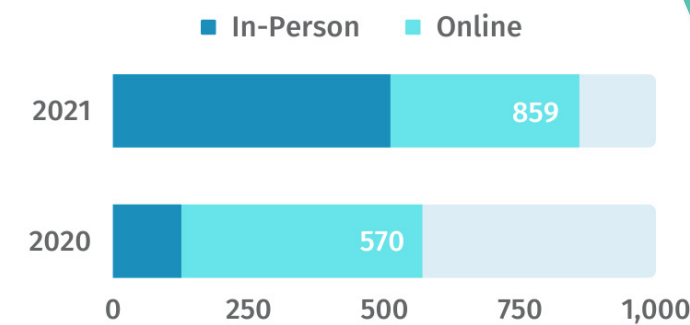
In 2021 we drew upon new strategies for hybrid learning that emerged through the pandemic. This allowed us to expand our reach to audiences beyond the Bow Valley and to work towards pre-pandemic program reach.

In addition, teachers continued to access our collection of educational resources to enhance their classrooms including animal pelts, skulls and online lesson plans. We are making it as easy as possible for Bow Valley teachers to embed biodiversity, sustainability and climate change topics into K-12 learning.

“In 2021, I was grateful to be able to educate around 300 students in kindergarten to grade 6 about wildlife safety and respect using the resources generously loaned by the Biosphere Institute. Experiences like this help create a generation of caretakers who respect animals and want to keep them safe.”

Cristin Geestman,
Nature Explorers Program,
Banff Elementary School

NUMBER OF PARTICIPANTS IN CLASSROOM PROGRAMS



KNOWLEDGE EXCHANGE

In February, we co-hosted a digital Alberta-Galapagos student exchange. The exchange brought together 60 participants from schools in Galapagos, Calgary and Canmore with the goal of connecting students and teachers who are concerned about conservation and climate change and who are seeking ways to become more involved in stewardship actions.

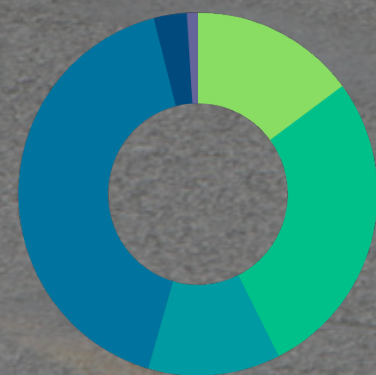
Students connected through shared conservation challenges such as balancing tourism pressures with the needs of wildlife.

OUR SUPPORTERS

Alberta Ecotrust
 Alberta Environment and Parks
 Anonymous (2)
 Banff Canmore Community Foundation
 Calgary Foundation
 Employment and Social Development Canada
 Investment Readiness Program
 Kodiak Wildlife Products Inc.
 Lafarge Canada
 Municipal District of Bighorn
 National Science and Engineering Research Council
 Rotary Club of Canmore
 Sandy Lane
 Town of Canmore
 Wes & Pat Campbell
 Weston Family Foundation

*We are incredibly appreciative of all our supporters!
 Please note that only donations >\$1k have been listed here.

2021 REVENUE SOURCES*



Federal Grants & Assistance	\$61,800
Foundation Grants	\$115,600
Provincial Grants	\$48,000
Municipal Grants & Contracts	\$170,900
Private Donations	\$12,900
Fee for Service & Other	\$2,200
Total Revenue	\$411,400

*Based on unaudited financial statements for the year ending on 31 December 2021.
 Amounts rounded to the nearest hundred.

OUR PARTNERS



Acuity Projects
 Alpine Club of Canada - Rocky Mountain Section
 BayWa.re
 Bow Valley Builders and Developers Association
 Bow Valley Climate Action
 Bow Valley Green Energy Cooperative
 Canadian Rockies Youth Network
 Canmore Area Mountain Bike Association
 Community & Cooperative Counsel
 Dirtbag Runners of the Bow Valley
 Front Point Consulting
 Jen Feikes Consulting
 Kananaskis Public Safety
 KCP Energy
 Outward Bound Canada
 Parks Canada
 Scalesia Foundation
 Stephanie Jackman Consulting
 Tourism Canmore Kananaskis

The Biosphere Institute of the Bow Valley is located on and operates within the lands of Treaty 7 Territory and the Metis Nation of Alberta, Region III. We acknowledge past, present and future generations of Indigenous peoples who have been living, working and stewarding this landscape since time immemorial.

OUR AUDIENCES



Biosphere Institute staff delivered WildSmart, Shift: Climate Transitions and Future Leaders Youth Education programs to dozens of organizations in the Bow Valley and Calgary in 2021, including:

- 5 Peaks Adventures - Alpenglow School - Arc'teryx -
- Association of Canadian Mountain Guides -
- Association of Professional Engineers and Geoscientists of Alberta -
- Banff Community High School - Banff Elementary School -
- Bow Valley Immigration Partnership - Bow Valley SPCA -
- Calgary Bridge Foundation for Youth -
- Calgary Local Immigration Partnership -
- Canmore Collegiate High School - Canmore Preschool Society -
- Canmore Nordic Centre Trail Hosts -
- Canyon West Condominium - Central Memorial High School -
- Crossfit Canmore - Discover Banff Tours - Elizabeth Rummel School -
- Exshaw Community Association - Exshaw School -
- Friends of Fish Creek - Graymont - Grizzly Paw Brewing Company -
- Lawrence Grassi Middle School - Ralph Conner Memorial United Church -
- Settlement Services in the Bow Valley -
- Société des Parents pour l'Éducation Francophone de Canmore -
- St. Michael's Anglican Church - Timberline Academy -
- Town of Canmore Big Fun Camps - Trail Sports -
- Unidad Educativa San Cristóbal -
- Unidad Educativa Nacional Galápagos -
- Unidad Educativa Tomás de Berlanga -

SUPPORT THE BIOSPHERE INSTITUTE

The Biosphere Institute is a registered charity. We are funded entirely through donations, grants and contributions from the community.

To support us, please visit our website www.biosphereinstitute.org/donate

Or contact:

Suite 201, 600a 9th Street
Canmore, Alberta T1W 2T2
Phone: (403) 678-3445 x 4

Tax receipts for donations are provided.

2021 EXPENSE BREAKDOWN*



Administration, Management & Fundraising	\$64,600
WildSmart	\$157,200
Shift: Climate Transitions	\$89,600
Future Leaders	\$95,000
Total Expenses	\$406,400

*Based on unaudited financial statements for the year ending on 31 December 2021. Amounts rounded to the nearest hundred.



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**Suite 201, 600a 9th Street
Canmore, Alberta T1W 2T2
(403) 678-3445**

**To support us, please visit our website
www.biosphereinstitute.org/donate**

Our Three Year Strategic Plan 2022 – 2024

Approved by the Board on 19 April 2022

Land Acknowledgement

The Biosphere Institute of the Bow Valley (BIBV) is in Châ Ûpchîchîyên Kudebi (Canmore), which stands on Treaty 7 territory, the traditional lands of the Îyâxe Nakoda Nations of Wesley, Chiniki, and Bearspaw; three Nations of the Blackfoot Confederacy, the Pikani, Kainai and Siksika; the Tsuut'ina First Nation, and the Métis Nation of Alberta, Region III. The Salmon People to the west and the Buffalo People to the east have long understood this valley to be a shared space.

We acknowledge the past, present, and future generations of these nations who help us steward this land, as well as honour and celebrate this place of creativity, collaboration, and learning. We believe that we have much to learn from them.

About us

The Biosphere Institute of the Bow Valley (BIBV) is a non-profit organization with charitable status. Our Charitable Number is 83043 5079 RR0001. A volunteer Board of Directors represents a broad cross-section of Bow Valley stakeholders, and guides the work of the BIBV and its staff as we serve the community and continuously seek to strengthen relationships with other organizations, cultures and communities. Our primary geographic focus encompasses the Bow Valley from Bow Lake to Seebe and the Stoney Nakoda First Nations, and extends into Kananaskis Country.

Our Vision

Residents and visitors of the Bow Valley are actively engaged to ensure a thriving ecosystem – now, and in the future.

Our Mission

The Biosphere Institute of the Bow Valley empowers community leadership to address environmental challenges.

Guiding Frameworks

BIBV's Roles and Guiding Principles outlined below guide our work as we deliver on mission. This plan is also anchored by two helpful documents which are appended to this document: a one-page 'Theory of Change' that captures our understanding of the causality between the outcomes we seek to create, which was created and refined by staff with input from Board and stakeholders; and a one-page 'Engagement Pathway' that illustrates how we deliver on our mission.

About this Strategic Plan - and our other planning documents

This strategic plan addresses our five key program and operational domains: Climate ('Shift'), Wildlife ('Wildsmart'), K-12 Education ('Future Leaders'), Community Hub operations, and organizational and fund development. The Board annually revisits this strategic plan to ensure that the organization is best positioned to deliver on its mission. Board approval of this three-year plan is subsequently followed by Board approval of an annual 'Program Plan' and accompanying budget that shows the Board's wishes for those elements of the Strategic Plan that should take place during the upcoming calendar year. Execution on the Program Plan is contingent upon adequate resourcing of the elements of that Plan, through our ongoing fund development efforts. Please contact our Executive Director for more information on this process or these plans.

Our Roles

To deliver on mission, BIBV takes on the following roles in the community:

Deliver programs. We deliver a suite of education and outreach programs connected to climate, wildlife, and other environmental topics, guided by our engagement pathway.

Convene the community. We facilitate interaction, networking and sharing as we work inclusively with different sectors, seeking a collective impact in our work together as we galvanize and accelerate progress on environmental goals.

Connect the community. We provide people and organizations with tools, resources, and guidance that sustains them and builds their influence and efficacy. We act as a community hub, connecting organizations and individuals to one another, and sharing our materials and resources with community members.

Our Guiding Principles

To deliver on mission, BIBV's work in the community is guided by the following principles:

Collaborate with others. To increase our impact and broaden our reach, we strategically collaborate with others around our program areas, as we leverage volunteers and work with other organizations to ensure we fill a unique niche.

Evidence-based. We ensure that our work is informed by the latest science and social science research and best practices.

Advocate for the environment. We take an evidence-based approach in our advocacy, striving for a positive frame for this work as we encourage environmental best practices.

Seek multi-solving solutions. Even as we champion the environment we embrace holistic and equitable "Yes, and" solutions that address and solve multiple and interwoven problems in the environmental, social, and economic realms.

Equity, diversity, and inclusion. These concepts are foundational to our work and we consistently review projects, programs, policies, and plans through this lens.

Value Indigenous Perspectives. We strive to involve and consider local Indigenous land ethic and knowledge as we do our work.

Curriculum connected. We situate our K-12 education programs in the Alberta Programs of Study, and explore the interconnections between subject areas.

Empower community. We grow the capacity of individuals and organizations by developing opportunities to take personal and collective action on environmental issues.

Help others take action. We consistently develop opportunities for well-informed positive action at the personal or system level, be it with program attendees or partner organizations.

Help others develop their leadership. We consistently seek to incubate, facilitate, and encourage environmental leadership by individuals or organizations.

Evaluate our success

We identify and measure key indicators of success to support program evaluation. We report our findings to stakeholders, and integrate what we learn into our work to ensure evidence-based continuous improvement of our programs.

Implementation by staff on this Strategic Plan, using Logic Models

To assist in execution on the approved Strategic Plan, staff build a detailed logic model that shows initiatives, activities, and outputs that will deliver on the Board-approved outcomes and impacts. One of the benefits of this approach is that it makes it easier to evaluate success, allowing staff to identify key indicators of success that connect to meaningful outputs and outcomes of our work.

Our Five Impacts

Biosphere Institute of the Bow Valley proposes to play a pivotal role in creating the following five impacts. The strategy to achieve each impact is described in the tables that follow:

1. Bow Valley individuals and communities are empowered to take climate action – and act accordingly.
2. The practices of residents and visitors ensure human-wildlife coexistence and protection of the ecosystem.
3. K-12 students living or visiting the Bow Valley are environmentally literate (Future Leaders).
4. The Biosphere Institute of the Bow Valley is a community hub for environmental learning and action.

- Organizational development and diverse revenue streams ensure that the Biosphere Institute of the Bow Valley sustains and increases its impact.

Impacts, initiatives, and outcomes.

The following tables summarize initiatives and outcomes that contribute to each of our five impacts.

We use black text to identify initiatives and outcomes that we will deliver throughout the three year period covered by this Plan (2022 to 2024).

We use blue text to identify initiatives and outcomes that we anticipate delivering beginning in 2023, and into 2024.

Impact #1: Bow Valley individuals and communities are empowered to take climate action – and act accordingly.	
INITIATIVE	OUTCOMES <i>changes that occur as a result of this initiative</i>
Develop, lead, and implement projects that focus on energy solutions	<ul style="list-style-type: none"> Bow Valley residents learn climate solutions through tangible demonstrations and examples of energy efficient homes, renewable energy projects, and low carbon transportation - and embrace these solutions Builders, planners, and developers are aware of renewable energy, energy efficiency, and low carbon transportation design and construction best practices for residential & commercial buildings, and embrace and adopt these as standard practice Community members become climate champions / ambassadors, and feel confident in their abilities to have conversations about climate change actions with their peers
Convene key Bow Valley sectors around climate action	<ul style="list-style-type: none"> Key sector partners in the Bow Valley are aware of and aligned on each other’s focus areas, create a shared agenda, and agree on mutually supportive climate actions. Municipal governments in the Bow Valley (Town of Canmore, Town of Banff, MD of Bighorn) have robust and fully implemented climate action plans. The community embraces multi-solving climate action that addresses issues of equity and justice, climate mitigation and adaptation - and works towards the solution of system-level problems
Represent BIBV’s interests through collaborative and advisory work with key partners.	<ul style="list-style-type: none"> Partners understand BIBV’s scope of work, identify areas of synergy, and allow their work to be influenced by us Partners are better informed: they are aware of relevant local initiatives, and know where to access relevant subject matter experts The BIBV is viewed as a trusted partner and community resource group in the community The community becomes aware of and takes advantage of relevant initiatives, benefits, and opportunities

Impact #2: The practices of residents and visitors ensure human-wildlife coexistence and protection of the ecosystem.

INITIATIVE	OUTCOMES <i>changes that occur as a result of this initiative</i>
Deliver wildlife safety education and outreach through WildSmart	<ul style="list-style-type: none"> • A diverse and inclusive audience of Bow Valley residents and visitors are educated about current wildlife activity and warnings/closures, human-wildlife coexistence, solutions, and personal actions they can take to help improve human-wildlife coexistence - and act accordingly • BIBV staff share our findings and challenges related to human-wildlife coexistence with other communities facing similar challenges, and learn about relevant new approaches, research, and equipment • BIBV is viewed as a reputable, reliable, and trustworthy source of information
Diversify and Manage the Volunteer Wildlife Ambassador Program	<ul style="list-style-type: none"> • A more inclusive and diverse group of community volunteers feels empowered and prepared to educate residents and visitors out on the trails; volunteer satisfaction is increased, and their ability to engage and educate the public is improved • A diverse audience of recreationalists receive well-crafted messages that resonate with them - and change their behaviour to help improve human-wildlife coexistence in the Bow Valley • The Wildlife Ambassador program generates revenue possibly through sale of bear spray,etc.) and requires less external funding to continue.
Optimize WildSmart Advisory Committee	<ul style="list-style-type: none"> • WildSmart convenes and collaborates with other organizations and stakeholders in the Bow Valley, and their needs/challenges are incorporated into The Wildsmart program and workplan • WildSmart's efforts are optimized: its members better understand wildlife issues, and it becomes an even better coordinated and united coexistence program that meets the community's needs
Promote community-wide engagement with the recreation community	<ul style="list-style-type: none"> • Recreationalists understand why environmental stewardship of natural areas is important, and integrate this knowledge into their practice, making decisions based on wildlife considerations • Fulsome engagement and buy-in of respected recreation groups, accompanied by their commitment to act • A robust network of designated trails meets the needs of user groups and are designed to minimize impact on wildlife; and undesignated trails are closed, and not used • Recreation patterns that support human wildlife coexistence become a cultural norm
Collecting and disseminating data	<ul style="list-style-type: none"> • Partners, stakeholders, developers, etc. access accurate and current information to help inform decisions about projects, etc. • Residents and visitors use reports, maps etc. to help decide where and when to recreate

Impact #3: K-12 students living or visiting the Bow Valley are environmentally literate (Future Leaders).

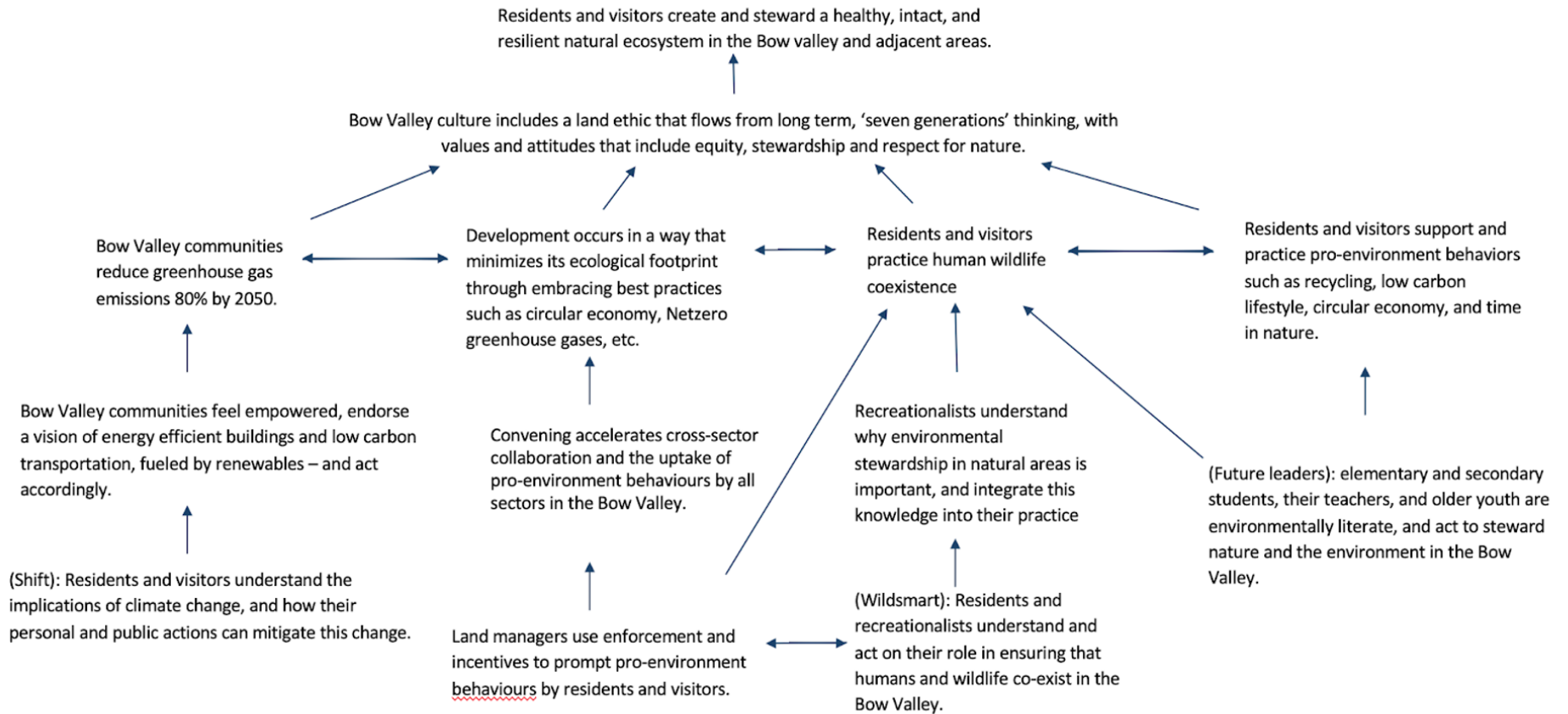
INITIATIVE	OUTCOMES <i>changes that occur as a result of this initiative</i>
Design and deliver classroom programs	<p>Students...</p> <ul style="list-style-type: none"> • are ecologically literate, adopting long-term pro-environmental attitudes and behaviours • have a strong knowledge base pertaining to regional wildlife and climate change issues • demonstrate the critical thinking and problem-solving skills required to address environmental issues at multiple scales • demonstrate their competencies through thoughtful action projects that 'move the needle' vis-a-vis positive environmental impact • have improved intercultural understanding, empathy, and mutual respect (aligned with the TRC Call to Action 63)
Connect community educators to classrooms	<ul style="list-style-type: none"> • Students learn about different environmental topics from a variety of community educators • The Bow Valley sees a higher and richer level of interconnectivity between community and school
Convene and engage high school student leaders	<p>High school student leaders involved in environmental action...</p> <ul style="list-style-type: none"> • access colleagues through the network, and feel solidarity and support • organize and execute on direct actions related to conservation and climate action that produce measurable benefits for the environment and community • are meaningfully engaged in relevant decision-making processes
Maintain a teacher resource lending library	<ul style="list-style-type: none"> • Alberta teachers integrate more wildlife and climate change topics into classroom-based learning • Biosphere Institute is viewed as a hub for learning re: wildlife conservation and climate change
Design and deliver teacher professional development workshops	<p>Teachers...</p> <ul style="list-style-type: none"> • are more ecologically literate • have a strong knowledge base and increased confidence pertaining to regional wildlife and climate change concepts and how to teach them • empower their students to take action around these topics

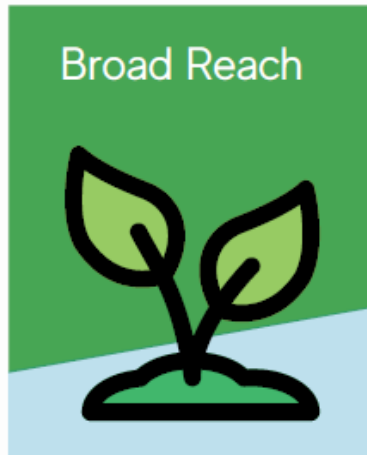
Impact #4: The Biosphere Institute of the Bow Valley is a community hub for environmental learning and action.	
INITIATIVE	OUTCOMES <i>changes that occur as a result of this initiative</i>
BIBV becomes a Community Hub, providing physical resources to support activities by environmental groups and community members	<ul style="list-style-type: none"> • Community members are empowered to carry out environmental projects without needing to purchase expensive and rarely used items • BIBV supports a more circular local economy, and increased connection and collaboration on environmental challenges
Incubate community-based initiatives through Community Conversations (Topics to include clean air and human health, circular economy/Bow Valley Isn't Disposable, food security and gardening, valuing municipal natural assets, nature-based solutions, how to be 'Nature positive,' etc.)	<ul style="list-style-type: none"> • BIBV annually catalyzes community activity and well-informed action around several environmental challenges, using an incubation model that creates new initiatives and groups, or strengthens existing ones. • Event attendees have increased knowledge of the issue, what work is being done, and how they can contribute to solutions; and want to be involved in the issue • Partner organizations feel that involvement has moved them towards success, as they see increased volunteer numbers, newsletter signups, and community input and involvement in projects

Impact #5: Organizational development and diverse revenue streams ensure that BIBV sustains and increases its impact.	
INITIATIVES	OUTCOMES <i>changes that occur as a result of this initiative</i>
Build the organizational capacity of BIBV Board and staff.	<ul style="list-style-type: none"> • An engaged, diverse, and enthusiastic Board of Directors guides BIBV; and its staff are well-supported, empowered, and work to their potential as they drive our work forward • Staff members are provided with appropriate compensation and benefits, within the financial means of the organization • Sound financial systems are in place to guide program planning, and meet legal and financial standards for monitoring and reporting
Create and maintain a diverse and sustained funding stream.	<ul style="list-style-type: none"> • BIBV's revenue streams are diverse and include a healthy component of funding from a variety of sectors (Foundations, government, corporations, and individuals) • BIBV steadily increases the percentage of its revenue that it receives from individuals • Our organization manifests a culture of fund development

Appendices

Biosphere Institute of the Bow Valley - Our Theory of Change (DRAFT!)





Broad Reach



Deep Impact

Stage

SOW THE SEEDS

INCUBATE IDEAS

NOURISH GROWTH

**SELF-SUSTAINING
COMMUNITY**

Focus

Widespread messaging

Education and Training

Opportunities for Action

**Long Term Culture Shift (this
is our end goal)**

Goal

Reach a large audience with messaging that helps people understand an issue, and create desire for change.

Participants gain a deep understanding of an issue, explore different sides of it, and find what they are passionate or interested in. This is the traditional strength of BIBV.

We provide avenues for people to take meaningful action and resolve the feelings they may experience from becoming aware of an issue. Templates or toolkits to create their own projects.

Organic organization of events and activities separate from BIBV. Community members have the knowledge, skills and expertise to create and maintain change themselves, supporting each other throughout.

Example

Bear Report + Shift Newsletter, Solar Power campaign

WildSmart bear spray training, ZEV webinars

Wildlife Ambassadors, CRYN Action Projects

Bow Valley Green Energy Co-op

From: [Ruth Suffield](#)
To: [Shared.MunicipalClerk](#)
Subject: Delegation to Committee of the Whole on April 19th
Date: March 29, 2022 7:09:10 AM

Dear Municipal Clerk,

I am writing as a representative of Bow Valley Climate Action Society. We would like to request to appear as a delegation at the Committee of the Whole Meeting on April 19th. I realize that my email may be after the deadline, if so please let me know.

We are a group of citizens in the Bow Valley who are interested in supporting and promoting actions which will reduce greenhouse gas emissions in our municipality. We have prepared a review of the current actions being taken by the Town of Canmore in the following 8 categories:

- Climate action plan
- Energy conservation and efficiency
- Renewable energy
- Transportation
- Waste
- Engaging with the community
- Sustainability and equity initiatives
- Dealing with climate impacts

We have evaluated all these categories from the perspective of citizens and made some suggestions.

Thank-you for your time and consideration,
Ruth Suffield



Bow Valley Climate Action

Achieving Our GHG Targets Together

Town of Canmore Committee of the Whole

May 17, 2022

<https://bowvalleyclimateaction.org/> • bowvalleyclimateaction@gmail.com



Bow Valley Climate Action Society

- 200 local citizens deeply concerned about climate change
- We are volunteers
- Promoting individual and collective action to reduce GHG emissions in the Bow Valley
- Envisioning & Preparing for our Low-Carbon Future educational series and other events

Wednesday March 9th, 12:00pm - 1:00pm



Wednesday March 16th, 7:30pm - 9:00pm

Panel Webinar:

HOW CAN WE PREPARE OUR COMMUNITIES & BUSINESSES FOR A ZERO-EMISSION VEHICLE FUTURE?



May 17, 2022 Committee of the Whole 1 p.m.

Community Innovation Panel Webinar

HOW CAN WE REDUCE BUILDING EMISSIONS TOGETHER?

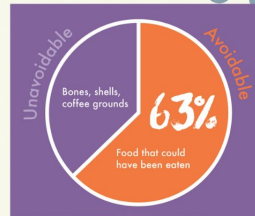


DAY 4

DID YOU KNOW?

63% of the food Canadians throw away could have been eaten.

(National Zero Waste Council, 2022)



TODAY'S QUESTION:

How do you reduce food waste at home?



Bow Valley Climate Action presents:

**THE BOW VALLEY
ELECTRIC
VEHICLE
SUMMIT**

**NOVEMBER 9 | 3 - 6 PM
CANMORE CIVIC CENTRE**



Achieving Our 2030 GHG Targets

We all have a critical role to play in climate action.

We ask the Town of Canmore to:

1. Create a detailed roadmap and schedule that shows how 2030 corporate and community GHG emissions targets will be met.
2. Consider climate when making all Town decisions.
3. Actively communicate with the broader community on progress and next steps to meet our 2030 GHG targets.



Town of Canmore 2030 GHG Emissions Targets (compared to 2015 levels)

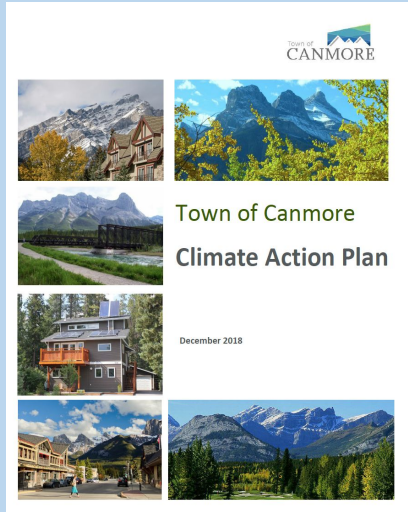
- 30% reduction in community GHG emissions
- 50% reduction in corporate emissions

Climate Action Review

- Climate action review organized around five categories
- The Town must take all the action possible within its jurisdiction.
- We understand policy & leadership is also required from other levels of government.



1. Climate Action Plan



- ✓ Creating the Town of Canmore Climate Action Plan 2018 (CAP)
- ✓ Declaring a State of Climate Emergency
- ✓ Creating a permanent Energy and Climate Action Coordinator position

- ❑ Create a detailed roadmap, by the first quarter of 2023
- ❑ Report every two years
- ❑ Consider GHG emissions in all corporate decision-making
- ❑ Bring the Town's sustainability lead to the senior management decision-making table



2. Energy Efficiency and Conservation

- ✓ Clean Energy Improvement Program
- ✓ New fire hall - “as close to net-zero carbon as possible”
- ✓ Adjusting Fortis franchise fees
- Develop a goal of near or net-zero emissions for new municipal buildings
- Build all new Vital Homes to a net-zero GHG emissions standard
- Energy efficiency retrofits of municipal buildings
- Direct Legal Counsel to review regulation of energy efficiency
- Request the province rapidly adopt the 2020 National Building Code
- Celebrate and communicate energy efficiency successes



3. Renewable Energy

- ✓ Continuing to install solar energy on corporate buildings
- ✓ Incentivizing residential and commercial solar installations
- ✓ Using geexchange to cool buildings



- ❑ Heat and cool corporate buildings using renewable energy
- ❑ Study the potential for district energy



4. Transportation

- ✓ Integrated Transportation Plan
- ✓ Prioritizing safety and comfort of pedestrians and cyclists at new TIP20 intersection
- ✓ Offering FREE transit to all citizens and visitors
- ✓ Improving cycling and walking infrastructure
- ✓ EV Feasibility Study

- ❑ Set a 30 km/h speed limit on all local roads
- ❑ Update and enforce Anti-Idling Bylaw
- ❑ Investigate car and bike-share opportunities



5. Waste

- ✓ Commercial food waste composting program
- ✓ Increased number of residential composting bins
- ✓ Participation in Canadian Circular Cities and Regions Initiative
- ❑ Increase the separation of construction, renovation and demolition waste
- ❑ Continue addition of residential compost bins
- ❑ Increase commercial food waste composting participation



Achieving Our 2030 GHG Targets

We all have a critical role to play in climate action.

A review of our top three requests:

1. Detailed roadmap
2. Consider climate when making all Town decisions
3. Communicate with the broader community



Town of Canmore 2030 GHG Emissions Targets (compared to 2015 levels)

- 30% reduction in community GHG emissions
- 50% reduction in corporate emissions



TOWN OF CANMORE
MINUTES
Committee of the Whole
Tuesday, April 19, 2022 at 1:00 p.m.

COUNCIL MEMBERS PRESENT

Sean Krausert Mayor
Jeff Hilstad Deputy Mayor
Tanya Foubert Councillor
Wade Graham Councillor
Jeff Mah Councillor
Karen Marra Councillor
Joanna McCallum Councillor

COUNCIL MEMBERS ABSENT

None

ADMINISTRATION PRESENT

Sally Caudill Chief Administrative Officer
Therese Rogers General Manager of Corporate Services
Scott McKay Acting General Manager of Municipal Services
Andy Esarte Acting General Manager of Municipal Infrastructure/Manager of Engineering
Adam Driedzic Town Solicitor
Adam Robertson Communications Advisor
Cheryl Hyde Municipal Clerk
Andrew Kelly Assistant Municipal Clerk (Recorder)
Andreas Comeau Manager of Public Works
Eleanor Milette Manager of Economic Development
Joshua Balak Sustainability Project Assistant
Caitlin Van Gaal Environment and Sustainability Coordinator
Amy Fournier Climate Change Specialist
Chelsey Richardson Manager of Finance

Mayor Krausert called the April 19, 2022 Committee of the Whole meeting to order at 1:00 p.m.

A. CALL TO ORDER AND APPROVAL OF AGENDA

- 1. Land Acknowledgement**
- 2. Agenda for the April 19, 2022 Committee of the Whole Meeting**

13-2022COW Moved by Mayor Krausert that the Committee of the Whole approve the agenda for the April 19, 2022 meeting as presented.

CARRIED UNANIMIOUSLY

B. DELEGATIONS

1. Jeremy Elbourne artsPlace Annual Review

Jeremy Elbourne, Executive Director, artsPlace, gave a verbal presentation on artsPlace annual review.

C. MINUTES

1. Minutes of the March 15, 2022 Committee of the Whole Meeting

14-2022COW

Moved by Mayor Krausert that the Committee of the Whole approve the minutes of the March 15, 2022 meeting as presented.

CARRIED UNANIMOUSLY

D. STAFF REPORTS

1. 2021 High Turbidity Event – Investigation Update

Administration spoke to a written report on the investigation of the 2021 high turbidity and subsequent boil water event. They were joined by Vicki Campbell, Senior Manager Capital, Growth and Operations, Kevin Vissier, Senior Manager, Regional Operations with EPCOR and Alec Mackenzie, Program Manager with EPCOR.

2. Busking in Canmore

Administration spoke to a written report on busking within Canmore.

3. Adaptation Resilience Training (ART) Intern Report – Natural Assets and Climate Change Adaptation

Administration spoke to a written report on the Natural Assets and Climate Change Adaptation research and recommendations completed through the University of Alberta's Adaptive Resilience Training (ART) Internship Program.

Meeting Break 3:00 – 3:16

4. Elk Run Boulevard Functional Design Report

Administration provided a verbal report providing an update on the Elk Run Boulevard Functional Design Report.

5. Preliminary Property Tax Rates

Administration spoke to a written report to provide preliminary 2022 property tax rates.

E. COUNCILLOR UPDATES

1. April 2022 Councillor Updates

Written report, received as information.

F. ADMINISTRATIVE UPDATE

1. April 2022 Administrative Update

Written report, received as information.

G. COUNCIL RESOLUTION ACTION LIST

1. Council Resolution Action List as of April 13, 2022

Written report, received as information.

Minutes approved by: _____

H. CORRESPONDENCE

1. Letter from Minister Sawhney regarding the Calgary – Banff Rail Project
2. Southern Alberta Energy from Waste Association (SAEWA) Memo Brief Update
3. Letter to Rob Simieritsch re Recreational User Symposium

I. IN CAMERA

1. Three Sisters Mountain Village Property Limited Land and Property Rights Tribunal Update

15-2022COW

Moved by Mayor Krausert that the Committee of the Whole take the meeting in camera at 4:36 p.m. to prevent disclosure of information subject to solicitor-client privilege in accordance with section 27(1)(a) of the Freedom of Information and Protection of Privacy Act.

CARRIED UNANIMOUSLY

The Town's legal counsel, Kelsey Becker Brookes, attended the closed session along with the following members of administration: Sally Caudill, Scott McKay, Andy Esarte, Adam Driedzic, Adam Robertson, and Cheryl Hyde.

Councillor Mah left the meeting at 5:20 p.m. and returned at 5:29 p.m.

16-2022COW

Moved by Mayor Krausert that the Committee of the Whole return to the public meeting at 5:32 p.m.

CARRIED UNANIMOUSLY

J. ADJOURNMENT

17-2022COW

Moved by Mayor Krausert that the Committee of the Whole adjourn the April 19, 2022 regular meeting at 5:32 p.m.

CARRIED UNANIMOUSLY

Sean Krausert, Mayor

Andrew Kelly, Assistant Municipal Clerk

Minutes approved by: _____



Briefing

DATE OF MEETING: May 17, 2022 **Agenda #:** D-1

TO: Committee of the Whole

SUBJECT: Georgetown Exercise Update

SUBMITTED BY: Keri Martens, Deputy Director of Emergency Management

PURPOSE: To provide the Committee of the Whole with a planning update on the Georgetown wildfire full scale field exercise scheduled for June 3 and 4, 2022.

EXECUTIVE SUMMARY

The Georgetown wildfire exercise will provide an opportunity for the Town of Canmore, in conjunction with mutual aid partners, to exercise multiple emergency management plans. A full-scale field exercise will allow for engagement with multiple response agencies to test plans and build relationships in advance of emergency events.

BACKGROUND/HISTORY

In November of 2021, Administration applied for a Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program grant. In December the grant was awarded in the amount of \$30,000 and is purposed for a full-scale emergency management field exercise. In February 2022, Council approved a new capital project that was added to the 2022 budget to allow Administration to spend the funding to complete the project. This exercise is planned for June 3 and 4, 2022.

DISCUSSION

The emergency management field exercise has been designed as a continuation of the functional exercise hosted in November 2021. During the June 3-4, 2022 exercise, there will once again be an activation of the Town's Emergency Coordination Centre (ECC) and Incident Command Post (ICP) along with "boots on the ground" practical testing of several emergency plans. Based in part on the objectives of the functional exercise, the objectives for the field exercise are to test the Municipal Emergency Management Plan (MEMP), the Evacuation Plan and the Structure Protection Plan. Additionally, internal and external communications, incident management activities, and lessons learned during the functional exercise will be evaluated. This exercise will fulfill a requirement of the Local Authority Emergency Management Regulation (LAEMR) within the Emergency Management Act.

The planning committee consists of the Director of Emergency Management, the Deputy Director of Emergency Management and a Wildfire Technologist from Alberta Agriculture, Forestry and Rural Economic Development in consultation with an exercise planning specialist.

The wildfire simulation will begin within Banff National Park near the edge of the Town of Canmore municipal boundary. This location was chosen at the request of the Banff National Park Banff Field Unit to allow for Parks Canada to participate in the Unified Command Structure along with participants from the Kananaskis Improvement District, Alberta Agriculture, Forestry and Rural Economic Development and Town of Canmore. Other participants include the RCMP and mutual aid partners such as the Town of Banff Fire Department, Lake Louise Fire Department, Exshaw Fire Department from the MD of Bighorn, and the Stoney Nakoda Fire Department. Canada Task Force 2 will be providing operational personnel as well as coaching and mentorship throughout the exercise. Additional consultants will be contracted to provide coaching and to observe within the ECC.

FINANCIAL IMPACTS

The Georgetown exercise has been funded by the FRIAA FireSmart Program grant and with in-kind contributions from Town of Canmore.

STAKEHOLDER ENGAGEMENT

Social media messaging regarding the exercise was shared during Emergency Preparedness Week, May 2-7, 2022. Public notices regarding the event will appear in the Rocky Mountain Outlook ahead of the event and further information will be available on the Town of Canmore Facebook page and on www.canmore.ca

ATTACHMENTS

N/A

AUTHORIZATION

Submitted by:	Keri Martens Deputy Fire Chief/Deputy Director of Emergency Management	Date: <u>April 25, 2022</u>
Approved by:	Caitlin Miller Manager of Protective Services/ Director of Emergency Management	Date <u>April 25, 2022</u>
Approved by:	Scott McKay Acting General Manager of Municipal Services	Date: <u>April 28, 2022</u>
Approved by:	Sally Caudill Chief Administrative Officer	Date: <u>April 28, 2022</u>

DATE OF MEETING:

May 17, 2022

Agenda #: E-1

1. Mayor Krausert

a) Biosphere Institute

- Canmore's first Electric Vehicle Expo will take place at Elevation Place on Saturday, May 28, in partnership with Bow Valley Climate Action Society. The event is open to the public from 10am - 4pm. There is no registration required and the event is free.

b) Tourism Canmore Kananaskis

- Nothing new to report.

c) Rocky Mountain Heritage Foundation

- A strategic planning session for the Board was held on April 27th. The Board continues to work through the excellent board discussion facilitated by Barbara McNeil, including working on updating the Bylaws in the next few months.
- A plaque unveiling at Quarry Lake in memory of the late Stan Milner (RMHF founder) will take place on May 24th during the noon hour.

d) Emergency Management Committee

- The next meeting is scheduled for May 17th (which is after this report was submitted).

e) Human Wildlife Conflict Roundtable

- Nothing new to report.

f) Town of Canmore – MD of Bighorn Intermunicipal Committee

- A meeting is anticipated to be scheduled before July to set the course for renewal of the fire agreement, but nothing new to report for now.

g) Canmore Tourism Roundtable

- Nothing new to report.

h) Advocacy on Behalf of the Town of Canmore

- Continued to liaise with the Executive Director of the Biosphere Institute, we are working together to encourage the creation of some form of symposium to discuss recreational use, especially their impact on wildlife connectivity in the Bow Valley.
- On April 26th I sent a letter to Minister Schulz (Children's Services) re FRN funding (see Correspondence).

- Attended a virtual meeting with Sally Caudill and the Mayors and CAOs of the municipalities of Banff and Jasper as well as MLAs Miranda Rosin and Martin Long on April 29th re Resort Municipality Status.
- I met with MP Blake Richards on May 6th, and our discussion included needs in Canmore around funding for flood mitigation around the Palliser lands, which will affect CCH moving forward with building housing there.

i) Events

- Provided a Town Hall opportunity on April 20th for residents to ask their questions. A brief presentation on paid parking was given, but questions could relate to any municipal topic. In addition to some members of Administration present, more than 20 residents attended and the Town Hall went the entire hour that was allocated.
- On April 21st, the CAO and I attended a lunch in Cochrane with the Mayors and CAOs of Cochrane and Banff for a general update on each community.
- I attended the Toast to Tourism event hosted by TCK on April 21st.
- A “Municipal Mingle” was organized and hosted by the MD of Bighorn Council on April 21st in order to get better acquainted with Town of Canmore Council.
- On April 23rd I attended a reception for, and extended welcome to, the Estonian Ambassador to Canada, which took place at Avens Gallery.
- The Mayor’s Volunteer Celebration was a massive success on April 28th.
- On April 29th I provided the final countdown and congratulations to the participants of a 24 hour “bike-a-thon” held at Origins in Spring Creek that raised money in support of Ukrainian refugees.
- I, along with Councillors McCallum and Foubert, attended the April 29th graduation dinner of the latest successful batch of entrepreneurs that went through the 8-month SMARTstart Program.
- On May 7th I attended the grand opening celebration of the revitalized Jenny Belzberg Theatre (formerly Eric Harvie Theatre) at Banff Centre.
- On May 9th I provide words of welcome to the Spring Convention of the Alberta Fire Fighters Association being held at The Malcolm.

j) Miscellaneous

- Continue my monthly appearances on Mountain FM with Rob Murray.
- Media interviews took place re the BVT employee housing approval and the increase to the tourist home (non-personal use) tax rate with CBC (3 in total - news, Homestretch and Daybreak).
- A number of media interviews were turned down with respect to discussion of a pedestrian bridge over the highway, which arose due to the tragic death of a resident on May 1st, as it would be irresponsible to speak to the matter until it is known whether or not circumstances surrounding the tragedy may have been influenced by a pedestrian bridge.
- On May 2nd, Councillor Foubert and I had a tour of the Ecole Notre Dame des Monts.

- I met with some members of the executive of the Canmore Seniors' Association to discuss issues of importance to the 55+ demographic in our community (which represents approximately 31% of Canmore's population).

2. Councillor Foubert

- a) Bow Valley Regional Transit Service Commission – April 13
 - I defer to Coun. McCallum's report as chair of the commission.

- b) Canmore Museum – April 21
 - The Museum board approved the budget and 2022-23 Indigenous Programming plan. This fits within the board's strategic plan "to facilitate the ability of Stoney Nakoda and other Indigenous people to share their stories and sense of place with the community." This plan includes an Indigenous Advisory Circle that would meet four times a year; an Associate Curator of Indigenous Content; a travelling powwow exhibit; and Indigenous stories tipi programming at the NWMP Barracks with Nakoda Itipi n Ryder Style Craft. The museum was able to make this possible through funding from: Department of Canadian Heritage, Alberta Museums Association Indigenous internship pilot program, Banff Canmore Community Foundation, the Rotary Club of Canmore and Spring Creek Mountain Village.

- c) Alberta Municipalities Environment and Sustainability Committee – April 22
 - The committee continues to work supporting the implementation of extended producer responsibility (EPR) in Alberta. That includes partnering with the Recycling Council of Alberta on an webinar and ensuring elected officials have the schedule for Alberta Environment and Parks online sessions. ABMunis have four resolutions from 2012-14 on the issue of municipal water management. The committee recommended that the board direct administration to engage members on proposed municipal water management principles to revitalize its water positions. They will return as a resolution in 2023. The committee is working on finding a topic to present on at the 2022 convention session. Work is also underway to put the committee in place to select the recipient of the municipal environmental award. The Alberta Recycling Management Authority (ARMA) would like to add new materials to the Lubricating Oil Material Designation Regulation so that an environmental handling charge can be attached to them at point of sale to support recycling. Currently the used oil materials recycling program accepts lubricating oil, oil containers and oil filters. An expansion could include many more types of containers like glycol/antifreeze, diesel exhaust fluid, brake cleaner aerosol, automotive parts cleaner, brake fluid and windshield washer fluid.

- d) Canmore Community Housing – April 25
 - I defer to Coun. Hilstad's report.

- e) Southern Alberta Energy to Waste Association – April 29
 - With grant funding in hand, the association is able to engage its consultants to review the submissions to the expression of interest process.

- f) AEP Extended Producer Responsibility Town Hall – April 29
- This session was focused on regulatory design and framework. There are still more questions than answers on how this service delivery transition will occur, but I can confirm that the provincial government will not give municipalities the first right of refusal to continue to deliver recycling in their communities. The following town halls are also scheduled: May 20: EPR oversight June 10: Paper products and packaging (PPP/single use product designation) June 30: Municipal contracts and infrastructure assets July 22: Collection and competition (PPP and hazardous and special products) Aug. 12: EPR transition plan Sept. 2: EPR implementation plan You cannot register. There is a single link to attend all sessions. These sessions will not be recorded and shared at a later date. <https://goa.zoom.us/j/92016342762>
- g) Other Events
- April 19 – familiarization with photo radar program and technology with Municipal Enforcement and the contractor April 21 – Toast for Tourism with Tourism Canmore Kananaskis April 21 – mix and mingle with MD of Bighorn council April 25 – Alberta Environment and Parks update on red tape reduction initiatives April 26 – council workshop and finance committee April 28 – Mayor's Awards for Volunteer Excellence April 29 – SmartStart graduation celebration May 2 – École Notre-Dame-des-Monts tour with principal and Francophone officials May 7 – grand opening concert at the newly renovated Jenny Belzberg Theatre at the Banff Centre for Arts and Creativity May 10 – opening remarks and welcome at the Alberta Community Crime Prevention Association.

3. Councillor Graham

- a) Canadian Mountain Arts Foundation (CMAF)
- Distribution and communication of Strategic Plan
 - Staffing Challenges
 - Creative Combat Event Planning
 - ◊ Major fundraiser for the year
 - ◊ Seeking artists
- b) Cultural Advisory Committee
- Mural Applications being reviewed by jury. Looking for installation this fall.
 - National Indigenous People's Month to be celebrated June 17th.
 - Hiring Summer Intern for Arts and Events
- c) WildSmart
- First meeting since election
 - Updating Terms of Reference
 - ◊ Looking to potentially add a couple more members (indigenous and Banff)

- d) Tourism Canmore Kananaskis (TCK)
 - AGM
 - ◇ Year end financials
 - ◇ Clique has given 6 months notice that they will not be renewing their membership with TCK
 - ◇ Investigating BIA Partnership
 - ◇ Tourism Week May 29-June 4

4. Councillor Hilstad

- a) Canmore Community Housing

CCH OPERATIONS REPORT														
April 2022														
	Matching Down Deposit Program (MDDP)		Accessory Dwelling Grant Program (ADGP)		OWN Program		RENT Program							
Wait List:	7	+3 over last month	1	no change from last month	91	-8 from last month	51			+7 over last month				
Applications YTD:	3	+2 over last month	1	no change from last month	13	+4 over last month -15 from STLY	38			+12 over last month -6 from STLY				
Number of Applicants: Funding Presently Committed	10: \$250,000		1: \$20,000											
Funds Advanced to Date / Total Allocated to Program	\$167,053	\$360,000	\$60,000	\$100,000										
Applications Received/Processed 2021:	8		2		59		106							
Inquiries YTD:	4	+2 over last month equal to STLY	4	0 over last month equal to STLY	59	+26 over last month +13 over STLY	87			+34 over last month +36 from STLY				
Inquiries 2021:	10 Total		3 Total		152 Total		148 Total							
Current Occupancy:							100%	Hector	98%	McArthur	100%	Wolf Willow	100%	NLCC
Total Vital Home Units:					154	1 Unit F5BCCH-Ravens Ridge 1 Unit F5BCCH-Wolf Willow	60		48		10		1	
Turnover YTD:					7%	11	2%	1	8%	4	10%	1	0%	0
Turnover 2021:					16%	23 sales (23/144)	13%	8 Units (8/60)	31%	15 units (15/48)	31%	4 Units (6/13)	0%	0
↑ Above numbers updated as of April 30, 2022 ↑														

In April CCH office staff continued to work from home and the office.

Ownership:

- CCH had two units listed for sale by CCH in April, One unit at Ravens Ridge and one unit at Wolf Willow. Both units are conditionally sold. Conditions are to be removed by May 9th and 10th, with possession of Ravens Ridge on June 1st and Wolf Willow on June 24th.
- Nine units turned over at Ravens Ridge in April.
- The Ownership Information Session was held on April 4th, 11 households attended, via Zoom.

Rental:

- CCH had four units turn over in April, three at McArthur Place and one at The Hector. Two households moved within Canmore and two household left the Valley.
- The Rental unit at Wolf Willow has been listed for sale and is Conditionally Sold.
- CCH is at 100% Occupancy for The Hector and 98% at McArthur Place. The unit that was vacant at McArthur Place will be filled for May 1, 2022.

Accessory Dwelling Grant Program:

- No change in the ADDP for April, CCH is currently working with one household who are in the renovating stages of their accessory dwelling. CCH has committed \$20,000 to this household's project.

Matching Down Deposit Program:

- CCH currently has 10 households that have a total of \$250,000 in funding committed (max \$25,000 per household). The household that was earmarked for Ravens Ridge elected not to use these funds and their time in which to use these funds expired on April 30, 2022. Their names have been removed from the funds allocated and added to the bottom of the Waitlist, the other 9 households have been given until August 31, 2022, to access these funds, should they purchase a home within this timeframe.
- CCH has seven households currently on the Waitlist. CCH accepted two new applications in April.

b) Heliport Monitoring Committee:

- Nothing new to report.

c) Community Grants Selection Committee:

- The Community Grants Selection Committee will meet on May 18th to review, rank and award eligible grant applications within the council-approved community grant budget.

5. Councillor Mah

a) Bow Valley Waste Management Commissions

- BVWMC Financial Audit Committee was shown a presentation on the future lifecycle of the Francis Cook landfill by the engineering firm Associated Engineering. Associated Engineering is working on design plans to submit to Alberta Environment and Parks which will inform our next steps for landfill operation.

b) EARC: Environmental Advisory & Review Committee

- EARC's most recent meeting had an emphasis on wildlife management. We received presentations from both TOC's Caitlin Miller (regarding the town's role in enforcement for human-wildlife co-existence) as well as the Biosphere. There is significant enthusiasm for EARC to help with issues such off-leash dogs, fruit trees and human / wildlife encounters within the corridors.
- In response to Stone Creek's proposal for a gondola, EARC will be reviewing and providing feedback on the terms of reference.

c) BIA: Business Improvement Area

- BIA is currently in the process of looking for a facilitator for their upcoming strategic plan. They recognize that this particular strategic plan is important in that it will clarify BIA's vision and help inform the upcoming Downtown Area Redevelopment Plan.
- once the strategic plan is finalized, BIA will likely come forth as a delegation to present.

- d) Emergency Management Committee
 - I defer to Mayor Krausert's report.
- e) Additional Items:
 - Moving forward, there will no longer be a town-council alternate for the Library Board. This was flagged by the Alberta Public Library Services Branch as being outside of regulations. As such, my role has dissolved.

6. Councillor Marra

- a) ARB – Assessment Review Board
 - Nothing to report.
- b) Bow Valley Waste Management Commission
 - No meeting was held in April, next meeting is May 16th.
- c) Bow Valley Regional Housing
 - The board had a tour of buildings managed by BVRH in Canmore and Banff.
Requisition for 2022
Town of Canmore: \$1,492,771.70, down \$70,000 = 4%
See attached: Letter from Minister of Seniors and Housing; re: Utility costs assistance.
- d) Canmore Library
 - I was unable to attend the meeting.
- e) Inter-Municipal Committee
 - No meeting.
- f) SDAB – Subdivision and Development Appeal Board
 - Agendas, Board orders and decisions can be found at: <https://canmore.ca/town-hall/boards-committees/subdivision-development-appeal-board/sdab-agendas-board-orders>

Board orders and decisions are posted 15 days post hearing date.
- g) SAEWA – Southern Alberta Energy from Waste Association
 - I am the alternate, so I defer to Councillor Foubert.
- h) Other
 - I attended the annual Volunteer Mayors awards.

7. Councillor McCallum

- a) Bow Valley Regional Housing
 - I defer to Councillor Marra's report.

b) Bow Valley Regional Transit Services Commission

- The Alberta Relief for Shortfalls for Transit Operators (RESTOR) has been announced as a joint initiative by the Federal and Provincial Governments. The BVRTSC has signed an agreement and will be receiving \$1,162,420.96 as a result of this funding. The share for Canmore is \$414,878.
- Ridership increases are continuing with some routes surpassing 2019 statistics.

March	2019	2022	Percentage Comparison to 2019
Route 1	34329	21720	-37%
Route 2	27413	24,690	-10%
Route 3	15057	12705	-16%
Route 5	9579	12155	27%
Route 8	3310	4295	30%

- Route 5 has changed as of April 4th to having one bus circling each side of the Valley, with the first week of this revised routing showing good results. Much of the signage at the stops now show the route map and a QR code, which will bring up the live bus map and the arrival time of the next buses at the stop. Key time point stops still have the full schedule. Going to this system will allow for schedule changes in the background without having to change the sign at the bus stop, saving significant dollars and time.
- ROAM ticket vending machines at the Shoppers Drug Mart stop and 9th Street stop have been experiencing vandalism. The damage to the Shoppers machine totaled \$6000 alone.
- ROAM recently began to experience driver shortages that will impact our ability to increase our summer service in Banff and the ID in the near term. Therefore, ROAM has decided to postpone some of these services until appropriate staffing and training can occur. Canmore's service is not affected as our service levels do not fluctuate with the summer season.

c) SDAB

- The SDAB started the process for hearing the appeal for PL20210423 on April 21st, 2022. Due to new information being provided to the board members within hours of the meeting, the Board decided to postpone the hearing to the 31st of May where the board will have time to review the new information and receive feedback on the changes from Administration.

d) Assessment Review Board

- Nothing new to report.

e) AUMA Safe and Healthy Communities Committee

- Due to the workload this committee has, we have decided to expand the number of meetings we have in the year from 4 to a minimum of 6. We hope that we will be able to work through all the material the membership would like us to.

f) Other News

- I am pleased to share that I have been nominated for the YWCA 2022 bow valley women of distinction awards in the community champion category. The award ceremony dinner plate

takes place Thursday May 19th at the Malcolm Hotel where the recipients will be announced during the ChangeMakers event also hosted by the YWCA Bow Valley. I am incredibly honored to be recognized as a community champion alongside so many other accomplished and inspiring Bow Valley Women.

- On April 21st, I attended the Municipal Mix and Mingle with the MD of Bighorn. It was great to meet their newly elected Councillors and chat about our shared priorities.
- On April 28th, I attended the Mayors Volunteers Celebration and as is tradition, live tweeted the results for posterity. What an amazing event celebrating the culture of volunteerism in our community.
- On April 29th, I attended the Class of 2022 Smartstart Celebration. It was inspiring to learn of how this group connected as well as the entrepreneurial spirit that is alive in Canmore. Special thanks to the Economic Development team for putting on such a lovely event and a shout out to all the Mentors that worked so hard with this co-hort.

Attachments

1. Canmore Community Housing: 2022 Goals and Strategies
2. Canmore Community Housing: January 2021 – April 2022 Rental Statistics
3. Vital Homes: Appendix A
4. Alberta Seniors and Housing: 2022 Utilities Grant

2022 CCH Goals and Strategies – April 2022

Strategy/Objective: Complete Ravens Ridge development

Complete development of ten (10) VHP homeownership units in Peaks Landing with move-ins scheduled to be complete by April 2022.

- *9/10 units have moved into Ravens Ridge as of April 27th, 2022;*
- *The last unit is conditionally sold, purchasers conditions need to be removed by April 13th and if so the possession date is May 31, 2022. If this purchaser does not proceed CCH will offer the unit to the next waitlist applicant who has expressed an interest in the property. Should that be what transpires the possession date will likely be June 30, 2022.*

Strategy/Objective: Review VHP program criteria

Review both the Homeownership and Rental program criteria by Q2 2022. Review the Matching Down Deposit Program (MDDP) and Accessory Dwelling Grant Program (ADGP) in Q4 2022.

- *The Vital Homes Homeownership and Rental program review will be complete prior to September 2022;*
- *CCH's Board has directed (May 5, 2022) CCH administration return with a new housing program, targeting homeownership for those residents who don't qualify for the Vital Homes program but for whom market housing is unattainable, for Board consideration.*

Strategy/Objective: CCH Housing Action Plan

Evaluate impact of purpose built rental buildings on Town of Canmore market rates by Q4 2022. Identify key stakeholders and create a terms of reference for the CCH Housing Action Plan through Q3 and Q4 of 2022.

- *Work associated with this Strategy/Goal has yet to begin.*

Strategy/Objective: Palliser Lands Master Planning

Engage stakeholders adjacent to the CCH held Palliser Lands and seek their participation in a Master Planning process for the subject lands, by Q4 2022. The process of creating and approving the Master Plan is anticipated to be an eighteen (18) plus month process, anticipated to be completed in 2024.

- *Work associated with this Strategy/Goal has yet to begin.*

Strategy/Objective: Wolf Willow Condominium

Continue gradually disposing of the remaining rental units held by CCH (13) into the VHP homeownership program through 2022. It is anticipated that up to 5 sales will occur in 2022 and the balance over 2023 and 2024.

- *As at April 30, 2022 there are 11 units at Wolf Willow that CCH held in its rental inventory. The remaining Lease To Own property is now part of CCH's Vital Homes rental portfolio.*

Strategy/Objective: Investigate social media options

Investigate options for third party oversight in managing CCH social media by Q1 2022.

- *A Board subcommittee was created (February) to begin reviewing what options best address CCH's needs moving forward.*

Strategy/Objective: Matching Down Deposit Program (MDDP) & Accessory Dwelling Grant Program (ADGP)

Both programs are three-year pilot programs initiated in 2020. The MDDP is applicable only to VHP owners and those on the VHP waitlist, the program will match an eligible applicants' down deposit dollar

for dollar up to \$25,000 for the purchase of a market unit, restrictions apply and cumulatively \$150,000 is available in 2022. The ADGP is designed to assist eligible applicants with offsetting the costs of constructing a new accessory dwelling or legalizing an existing accessory dwelling. Grant funding of up to \$20,000 or 75% of development costs, whichever is less, is available, restrictions apply and cumulatively \$100,000 is available in 2022.

- *CCH's Board moved \$210,000 in uncommitted 2021 MDDP and ADGP funds into the 2022 MDDP funds available. There is \$360,000 in 2022 MDDP available, and \$100,000 in 2022 ADGP funds available;*
- *\$75,000 in MDDP funding was used as a function of 3 Ravens Ridge purchases;*
- *One (1) ADGP application has been received/approved in 2022 (March -\$20,000 commitment).*

Strategy/Objective: Determine future projects

Continue to monitor market need for homeownership and/or rental gaps and work with the ToC to identify where opportunities may exist, or gaps need to be filled, on an on-going basis.

- *Determine whether to develop or dispose of the TSMV lands held by Q3, and whether to take initiatives to increase the number of VHP rental units by Q4, 2022.*

Strategy/Objective: Partnership opportunities

Investigate opportunities to work in partnership with the private sector to create VHP housing opportunities for residents of Canmore.

- *Six (6) Vital Homes Program units are anticipated at Arnica (SCMV), per its Agreement with the Town of Canmore, those units not sold by SCMV to Vital Homes eligible purchasers associated with SCMV will be sold through the Vital Homes waitlist.*

Strategy/Objective: Maintain full capacity of existing VHP rental and homeownership program

Continue to provide on-going program services through 2022, which although not limited to, includes the following: receiving clients and responding to inquiries about CCH programs; processing CCH rental and homeownership applications; surveying CCH clients with respect to the services CCH is offering; general bookkeeping; administration of the VHP resale list and VHP sales; contract management of the property management agreement; monitoring website and social media activity; preparing Board packages and minutes; implementing Board/Shareholder policies/procedures as required.

- *Hector had 0% vacancy and McArthur Place 2% vacancy (units have since been rented for May 1, 2022), in April 2022;*
- *There were no Vital Homes unit sales that closed in April, 2022. CCH had two conditional sales (Ravens Ridge/Wolf Willow) in April, if conditions are waived one will close in May, the other in June, 2022.*



Canmore Rental Statistics for 2022

		Jan.	Feb.	Mar.	Q1 Averages	Apr.	May	June	Q2 Averages	July	Aug.	Sept.	Q3 Averages	Oct.	Nov.	Dec.	Q4 Averages	Annual Average
Shared 1Bdrm	Average	\$880.56	\$ 920.83	\$781.25	\$ 860.88	\$847.50			\$ 847.50				#DIV/0!				#DIV/0!	\$ 857.53
	Median	\$800.00	\$ 900.00	\$762.50		\$900.00												
	Available	9	6	4	6	8			8					#DIV/0!				#DIV/0!
Studio	Average	\$1,300.00	\$900.00	-	\$ 1,100.00	-			#DIV/0!				#DIV/0!				#DIV/0!	\$ 1,100.00
	Median	\$1,300.00	\$900.00	-		-												
	Available	2	1	-	2	-			#DIV/0!				#DIV/0!				#DIV/0!	2
1 Bedroom	Average	\$1,714.00	\$ 1,749.17	\$1,646.11	\$ 1,703.09	\$1,759.38			\$ 1,759.38				#DIV/0!				#DIV/0!	\$ 1,717.16
	Median	\$1,700.00	\$ 1,847.50	\$1,695.00		\$1,525.00												
	Available	5	6	9	7	8			8				#DIV/0!				#DIV/0!	7
2 Bedroom	Average	\$2,545.24	\$ 2,901.56	\$2,909.72	\$ 2,785.51	\$2,371.39			\$ 2,371.39				#DIV/0!				#DIV/0!	\$ 2,681.98
	Median	\$2,250.00	\$ 2,850.00	\$2,747.50		\$2,199.50												
	Available	21	16	18	18	18			18				#DIV/0!				#DIV/0!	18
3 Bedroom	Average	\$3,716.86	\$ 3,686.36	\$4,163.18	\$ 3,855.47	\$4,059.06			\$ 4,059.06				#DIV/0!				#DIV/0!	\$ 3,906.37
	Median	\$3,450.00	\$ 3,400.00	\$4,000.00		\$3,450.00												
	Available	14	11	11	12	16			16				#DIV/0!				#DIV/0!	13
4+Bedroom	Average	\$3,600.00	\$ 5,016.67	\$3,016.67	\$ 3,877.78	\$8,166.67			\$ 8,166.67				#DIV/0!				#DIV/0!	\$ 4,950.00
	Median	\$3,600.00	\$ 3,250.00	\$3,000.00		\$8,000.00												
	Available	1	3	3	2	3			3				#DIV/0!				#DIV/0!	3
Summary Total Studio-4		43	37	#VALUE!	#VALUE!	#VALUE!	0	0	#VALUE!	0	0	0	0	0	0	0	0	#VALUE!

Canmore Rental Statistics for 2021

		Jan.	Feb.	Mar.	Q1 Averages	Apr.	May	June	Q2 Averages	July	Aug.	Sept.	Q3 Averages	Oct.	Nov.	Dec.	Q4 Averages	Annual Average
Shared 1Bdrm	Average	\$783.82	\$ 859.55	\$842.50	\$ 828.62	\$840.00	\$786.60	\$826.64	\$ 817.75	\$841.11	\$932.82	\$874.29	\$ 882.74	\$1,006.15	\$ 1,018.75	\$ 1,205.88	\$ 1,076.93	\$ 901.51
	Median	\$750.00	\$ 850.00	\$825.00		\$800.00	\$733.00	\$800.00		\$800.00	\$850.00	\$800.00		\$900.00	\$ 925.00	\$ 1,275.00		
	Available	17	11	14	14	5	5	11	7	9	11	7	9	13	12	8	11	10
Studio	Average	-	-	\$1,383.33	\$ 1,383.33	-	\$1,050.00	-	\$ 1,050.00	\$ 900.00	\$ 1,425.00	-	\$ 1,162.50	\$1,800.00	\$ 1,800.00	\$ 1,025.00	\$ 1,541.67	\$ 1,340.48
	Median	-	-	\$1,150.00		-	\$1,050.00	-		\$ 900.00	\$ 1,425.00	-		\$1,800.00	\$ 1,800.00	\$ 1,025.00		
	Available	0	0	3	1	0	2	0	1	1	1	0	1	2	1	2	2	1
1 Bedroom	Average	\$1,416.90	\$ 1,489.71	\$1,647.78	\$ 1,518.13	\$1,353.00	\$1,492.50	\$1,615.83	\$ 1,487.11	\$1,661.88	\$1,602.27	\$ 1,664.32	\$ 1,642.82	\$1,522.00	\$ 1,363.33	\$ 1,655.00	\$ 1,513.44	\$ 1,540.38
	Median	\$1,395.00	\$ 1,400.00	\$1,417.50		\$1,375.00	\$1,400.00	\$1,587.50		\$1,550.00	\$1,500.00	\$ 1,690.00		\$1,450.00	\$ 1,375.00	\$ 1,650.00		
	Available	21	17	18	19	5	4	6	5	8	11	22	14	13	4	4	7	11
2 Bedroom	Average	\$1,858.62	\$ 1,868.78	\$1,989.94	\$ 1,905.78	\$2,050.22	\$2,084.27	\$2,092.33	\$ 2,075.61	\$2,127.93	\$2,182.11	\$ 2,177.90	\$ 2,162.64	\$2,378.33	\$2,171.82	\$ 2,256.10	\$ 2,268.75	\$ 2,103.19
	Median	\$1,795.00	\$ 1,800.00	\$1,825.00		\$1,825.00	\$1,825.00	\$1,825.00		\$1,900.00	\$2,000.00	\$ 2,095.00		\$2,200.00	\$ 1,988.25	\$ 2,052.00		
	Available	65	65	63	64	41	41	33	38	27	38	45	37	35	22	20	26	41
3 Bedroom	Average	\$3,740.00	\$ 3,034.29	\$2,779.23	\$ 3,184.51	\$3,237.78	\$3,237.27	\$3,325.83	\$ 3,266.96	\$2,848.96	\$3,161.52	\$ 3,599.00	\$ 3,203.16	\$3,858.53	\$3,724.29	\$ 4,466.67	\$4,016.49	\$ 3,417.78
	Median	\$3,450.00	\$ 2,890.00	\$2,600.00		\$3,200.00	\$3,200.00	\$2,822.50		\$2,572.50	\$2,875.00	\$ 3,500.00		\$3,500.00	\$3,200.00	\$ 4,250.00		
	Available	10	7	13	10	9	11	12	11	24	23	10	19	17	7	6	10	12
4+Bedroom	Average	\$4,211.25	\$ 5,161.25	\$5,698.33	\$ 5,023.61	\$5,615.00	\$4,529.00	\$5,698.33	\$ 5,280.78	\$5,897.50	\$4,895.83	\$ 4,995.00	\$ 5,262.78	\$4,131.67	\$4,350.00	-	\$ 4,240.83	\$ 5,016.65
	Median	\$4,100.00	\$ 5,747.50	\$5,995.00		\$5,995.00	\$4,350.00	\$5,495.00		\$6,147.50	\$5,195.00	\$ 4,995.00		\$3,900.00	\$3,950.00	-		
	Available	4	4	3	4	3	5	3	4	6	6	1	4	3	3		3	4
Summary Total Studio-4		100	93	100	293	58	63	54	175	66	79	78	223	70	37	32	139	830

Sources: Asset West, PEKA, ReMax, RMO, The Peaks, Rent Faster, Kijiji
 Above stats included both furnished, unfurnished accommodation and both with without utilities. An average of all available.

Appendix A - Committee of Whole report

Note: Sales are recorded in the year the transaction closes

Last Updated: April 30, 2022

Year	Vital Homes Homeownership Program		Total	Resales	New Inventory
	Resales	New Inventory			
2022	2	10	2	2WW	10RR
2021	15	8	23	3 MSC, 2CR, 2HB, 1MR, 7WW	2LR, 4-7&7, 2JPL
2020	11	6	17	1CR, 8WW, 2MSC	1LR, 1Vt, 4JPL
2019	3	33	36	3 MSC	1Vt, 32HB
2018	<u>3</u>	<u>21</u>	<u>24</u>	3CR	17HB, 4CML
Total	<u>34</u>	<u>78</u>	<u>112</u>		
Wolf Willow (2021)		44			

Legend	
Coyote Ridge	CR
Hawks Bend	HB
Five-Plex 818 7 Street	FP
Lookout Ridge	LR
Mineside Court	MSC
Ravens Ridge	RR
Seventh & Seventh	7&7
Versant	Vt
Wolf Willow	WW

Spring Creek	
Arnica Lodge	AL
Creekstone Mountain Lodge	CML
Glacier Rock Lodge	GRL
Jack Pine Lodge	JPL
Moraine Ridge	MR



Office of the Director
 HMB Operations and Compliance
 Housing Division
 3rd Floor, 44 Capital Boulevard
 10044 - 108 Street
 Edmonton AB T5J 5E6
www.seniors-housing.alberta.ca

May 10, 2022

Mr. Ian Wilson
 Chief Administrative Officer
 Bow Valley Regional Housing
 920 Fairholme Drive
 Canmore AB T1W 1W1

Re: 2022 Utilities Grant

Dear Mr. Wilson:

Minister Pon recently announced that the Alberta Social Housing Corporation (ASHC) would provide \$3.7 million to 113 housing providers to partially assist in offsetting rising utility pressures.

As you are aware, *Budget 2022* provided housing operators with a 2.5 per cent increase in total expenses for your social housing portfolio. At that time escalating utility costs, particularly electricity and natural gas, were not projected to increase at the rates that you have experienced which has resulted in unexpected cost pressures on your 2022 operating budgets.

Further to Minister Pon's letter on April 12, ASHC is providing a one-time grant of \$100 per unit for your social housing and seniors' lodge programs.

We are pleased to advise that the total funding granted **\$26,700** representing **267** units.

Program	# of Units	Funding (\$)
Community Housing	58	\$5,800
Seniors Self Contained	62	\$6,200
Seniors Lodge	147	\$14,700
Grand Total:	267	\$26,700

Reporting

Please note as this funding is a special grant – it will not impact your 2022 approved operating budgets and is accounted for in a specific manner within your financial records.

.../2

Please ensure you allocate funding as referenced above to the appropriate housing project and programs. The special grant is reported on your 2022 audited financial statements:

- On the '*Statement of Changes in Special Grant Funding*';
- On the '*Statement of Operations*' in revenue account "430040 – ASHC – Grants for Restricted Purposes".

Payment will be processed in early May 2022 through Electronic Fund Transfer (EFT).

If you have any additional questions regarding the approval amount, reporting requirement, or general concerns regarding rising utilities, please contact your Housing Advisor.

Yours truly,



Philip Henke, CPA, CGA
Director
HMB Operations and Compliance
Housing Division

cc: Lisa Rosvold, Board Chair, Bow Valley Regional Housing
Brenda Matthews, Housing Advisor, Alberta Seniors and Housing



Administrative Update

DATE OF MEETING:

May 17, 2022

Agenda #: F-1

A. EXECUTIVE OFFICE

1. CAO

- a) Foundations of Diversity, Equity, and Inclusion (DEI) training is being provided to all staff in May by Harmony@Work. Staff can participate in one of two virtual sessions which we recorded so that those unable to attend could still have access to the training. This training focuses on key concepts and definition related to DEI. A second training by Harmony@Work will occur later in the year and will focus on transformative conversations and the skills and tools required to address various forms of discrimination.

B. MUNICIPAL SERVICES

1. Recreation Services

- a) Aquatic Centre recruitment and onboarding has been successful and a return to regular operating hours occurred in early May.
- b) Recreation is administering fee increases for drop-ins, memberships, and facility rentals starting July 1, 2022. User groups and Elevation Place members have received direct communication notifying them of the changes.
- c) Enrollment for summer day camps began in March and has been well subscribed with overall registration at 63% (as of end of April).

2. Fire-Rescue

- a) FireSmart Home Assessments have started for another season. In 2021 about 10 home assessments were completed. Our goal for this year is to increase awareness of the program and increase the number of assessments performed.

3. Protective Services

- a) Work continues with the Town of Banff on the development of a Regional Emergency Management program. This program will increase resiliency throughout the Bow Valley through the setting of shared emergency management priorities.

4. Economic Development

- a) Following the presentation to Council on April 20th COW, the busking permit condition have been updated to include the following:
 - Buskers must be over the age of 12. Any buskers under the age of 16 must have an adult accompany them while performing.
 - Buskers are permitted to sell recordings of their own performance and can display them in their instrument case. Sale of other forms of merchandise is not permitted.

- b) **Food Truck Pilot Location Update:** Following additional review, it has been identified that the Riverside Park food truck location presents additional road use, parking and safety concerns and has been removed from the pilot program. In order to maintain a total of four locations, Benchlands Trail at the Toboggan Parking Lot will be added. The Food Truck Pilot program will be evaluated at the end of the season and a report brought back to Council in November 2022.

5. Arts & Events:

- a) **Indigenous Mural Project:** Shortlisted artists have been selected for the first Indigenous public art installation for the Town of Canmore. Three mural artists/artist teams will be in Canmore for micro-residencies (3 to 5 days) in May to become familiar with the Canmore community, the mural installation site and to meet with Mini Thni knowledge keepers before working on their final designs for the selection committee to review in August. The selected artist or artist team will be in Canmore mid-September to create their final work on the back of the Arts and Events building.
- b) **Canada Day:** Parade float registration is open until June 17. The community can expect to see marching bands, horses, community groups, and floats as the parade makes its way down Fairholme Drive and onto Main Street. A dry zone (no water sprayed onto the crowd) will be implemented on Fairholme Drive near the senior centre. The Rotary Canada Day Breakfast, Canada Day Fun Run, and the marching band infield show, will return this year, along with entertainment at the Stan Rogers Stage.
- c) In June we commemorate **National Indigenous History Month** to recognize the history, heritage and diversity of First Nations, Inuit and Metis peoples in Canada.
- d) **National Indigenous People's Day:** In conversations with the Mini Thni community, we have discovered that they would like to celebrate National Indigenous People's Day in their community with their community. For this reason, we will be celebrating the day on Friday, June 17 in Canmore with a tipi raising, ceremony, flag raising, singing and dancing. Arts and Events is working to refine the schedule for the day. More information to come.
- e) **Event Applications:** Twice a year the Community Events Committee meets to review and conditionally approve or decline community event applications in accordance with the Community Events Policy. The committee is made up of three public members as well as two event producers, a member of the BIA and representatives of Town of Canmore operational departments. Events are evaluated on past performance, event duplication, impact and relevance to the community, the capacity of the town to deliver the services and equipment requested, the infrastructure to accommodate the event, and potential impacts to health, safety and the environment. Also, when evaluating events, the committee weighs the cumulative impact of events at the Nordic Centre and weddings booked in Town of Canmore park spaces.

So far 34 applications for this event season have been reviewed by the committee with the larger events happening in the downtown, primarily in and around Centennial Park. Events do happen at Quarry Lake, on the town's trail system, and in and around municipal facilities.

C. CORPORATE SERVICES

1. Human Resources

- a) NAD Consulting Inc has been engaged to work with the Town on the approved capital project (#7213) to redesign the Town’s compensation system.

2. Finance

- a) The deadline for assessment appeals was April 25th. The Town has received the following number of appeals:

	Local Assessment Review Board	Composite Assessment Review Board	Total
Total pending appeals	26	26	52

There was also one appeal filed earlier in April that has already been withdrawn, so the total received for the year was 53. While the total number of appeals has historically gone down as appeals have been settled or withdrawn prior to the hearing dates, the Town’s assessor is not anticipating that this year as they have been in contact with all appellants.

The total assessed value remaining in dispute: \$21,309,000

Municipal Tax Levy on assessed value in dispute: \$122,000

3. Municipal Clerk

- a) The regulation that allowed council meetings to be held entirely by electronic means expired on March 27. Council members may still attend electronically provided we meet section 199 of the Municipal Government Act and comply with any relevant sections in Council’s Procedural Bylaw. For a refresher, s.199 requires public notice and the provision of a facility attended by a designated officer where the public can watch or listen to the meeting. The Procedural Bylaw requires councillors attending electronically to be visible on camera and take measures to protect disclosure of any information protected by the Freedom of Information and Protection of Privacy Act.

Amendments to the MGA related to electronic meetings are in progress. These amendments are contained in Bill 21, the Red Tape Reduction Act, which just received first reading by the provincial legislature. Once the bill is in effect, Council will be authorized to pass a bylaw providing for electronic council meetings, including electronic attendance by the public.

D. MUNICIPAL INFRASTRUCTURE

1. Facilities

- a) Operational Updates
 - The air handling unit that services the aquatics centre of Elevation Place has been improved. This is a follow-up mitigation to address air quality concerns from smoke contamination during wildfire events, and to help maintain indoor air quality in the facility. Similar modifications to the other air handling unit that services the rest of the building will occur in the summer.
 - All public washrooms are now open to the public (Millennium Park, Centennial Park, Elk Run Park, Opera House, Lions Park, Downtown).

b) Project Updates:

- New Fire Station (7229): The contractor will be establishing the worksite in May.
- New Fire Station Enabling Works (7180): The contractor has addressed a number of deficiencies that were identified in 2021, and will continue to do so until complete.
- Stan Rogers Stage (7207): The structural upgrade (i.e. replacement of sections of rotted log piles with concrete piles) has been going well, and is now complete. Flooring replacement will occur in May, and the facility is projected to be re-opened for public use in June.
- Elevation Place Dust Filtration Project (7072): This project is now substantially complete. Two new and larger filtration units have been installed into the climbing gym area, in addition to the two smaller units that were already present. These units have helped reduce dust levels from the climbing chalk from accumulating in the atrium areas.
- Civic Centre Cooling System Replacement (7227): The consultant team has been procured, and replacement options identified. This system needs replacement by 2023 as required by provincial regulators.
- Canmore Recreation Centre Lifecycle Maintenance Project (7009):
 - The refrigeration plant continues to have small ammonia leaks. These leaks are within safe operating levels that are being continuously monitored. In addition, mechanical backup safety systems are in place and staff/contractor safety protocols are in practice. The contractor has agreed to implement the final remaining option – install a new fully enclosed condenser plate system. This will be implemented in the spring of 2023 when the next arena ice shut down is scheduled.
 - Procurement of contractors has been completed for the installation of automatic door openers to the accessible viewing area in the Alex Kaleta Arena, and automatic door closers in other parts of the building. Implementation is underway.

c) Heliport Monitoring Committee Update:

- Alpine Helicopters submitted its annual report for 2021 (attached). The Heliport Monitoring Committee will be meeting on May 17 to discuss the findings of this report and confirm if Alpine Helicopters have been working within the terms of the as outlined in Schedule C.

2. Public Works

a) Parks

- Memorial Plaque Program – Plaque installations on existing benches throughout town has been completed for this year. 15 plaques were installed, this was our quota for the year. The program will on open Oct 1, 2022, in preparation for 2023 program participation.

- The parks department welcomes back returning and new seasonal staff. Please make them feel welcome when you see them out and about. Four people started in April, with the remaining 17 starting May 2.
 - Mountain Pine Beetle – The grant has been received. A modified fell and chip program will be hosted in May – June.
- b) Streets and Roads
- Street sweeping – the formal program begins on Monday April 25. Street sweeping efforts will take place daily in designated areas for the next month.
 - Roadways contract (Snow and Ice Control) – the operating window for the snow and ice control seasonal contract with Volker Stevin for roadways has ended for the 2021/2022 season. The contract period ends on April 15 annually and becomes reinstated on October 1. Volker Stevin responds to spring storms as required however, no monthly retainer is paid during off months.
- c) Solid Waste Services
- The Scrub and Brush, and Leaf and Grass bins have been re-installed at the boulder recycling depot and will remain for public use throughout the summer.
 - Solid Waste Services have begun our annual town clean up and waste/ recycling bin maintenance. This includes going to every bin site and doing a thorough clean and litter pick of the surrounding area, cleaning underneath all bins, and doing preventative maintenance to prevent any potential leakage.
 - Eleven new food waste bins have arrived at our Materials Recycling Facility. Wraps will be installed on these bins, and they will be ready for installation at various sites throughout the Town in mid-summer.
 - The Province of Alberta is still reviewing the information collected from municipalities regarding Extended Producer Responsibility and its potential impacts on municipal recycling and waste.
 - Solid Waste Services won an award from the Alberta Recycling Management Authority. This award was given for being in the top ten communities in Alberta for electronics weight recycled. For reference, in 2021 Canmore was listed as the 23rd largest town in Alberta.
- d) Utilities
- Regulatory: Nothing to report.
 - Service Interruptions: Nothing to report.

e) Sustainability

- Staff continue to work on the Clean Energy Improvement Program (CEIP). Agreements and terms and conditions with the Federation of Canadian Municipalities (funding), Natural Resources Canada (sharing of EnerGuide data) and the Alberta Municipal Services Corporation (program administration) are being reviewed. Internal mechanisms for financing, tracking and application of the individual CEIP loans are being worked through with Finance staff. It isn't anticipated that the program will launch before the fall. Rocky Mountain House, Devon and Edmonton have recently launched their CEIP programs, and the Town is benefiting from their experience as we work through the complexities this new approach to energy efficiency financing.
- The Adaptation Resilience Training (ART) intern completed his term on May 4. Staff are grateful to the University of Alberta and program funders for coordinating and paying for this research internship. The next steps for his completed research, which focused on natural assets and climate change adaptation, are interdepartmental staff discussions on how we may proceed in these two areas.
- The Biosphere is organizing an Electric Vehicle Expo. It will take place on May 28 at Elevation Place from 10am-4pm and will provide an opportunity for residents to learn more about electric vehicles and low carbon transportation. This is part of an ongoing educational project focused on zero emission vehicles with funding from Natural Resources Canada, leveraging the funding the Town provides for the Biosphere to help educate and empower local residents to take action on climate change.
- The Biosphere has worked with the Eco-Solar Tour to bring the tour to Canmore. The Eco-Solar Tour is a non-profit organization that arranges free, open-house style tours of homes and businesses that display practical examples of renewable energy, energy efficiency, water efficiency, low emission technologies and natural landscaping. It provides an opportunity for residents to learn from local homeowners about what it is like to build and live in a green home. The tour has been running in Calgary, Edmonton, and Lethbridge for a number of years, but this will be the first year it has taken place in Canmore. The Town provided \$600 towards advertising and promotion of the tour to help encourage as many residents as possible to participate. From noon to 5 p.m. on Saturday June 25 seven different locations will be open for residents to tour, including a solar church, a deep energy retrofit, a laneway home built using passive house principles and an e-bike charging kiosk. ecosolar.ca/canmore.html
- Sustainability and Engineering staff participated in the Alberta Utilities Commission's (AUC) industry stakeholder consultation on the standards of service for new home and residential electrical connections during the next generation of performance-based regulation (2024-2028). Staff feedback to AUC focused on the need to future-proof for the additional capacity required for widespread electric vehicle adoption, home heating electrification, and additional renewable energy installations importing to the grid, which are key to the Town achieving its climate change mitigation goals.

- The Town's second annual compost give-away will take place from 2-7 pm on Thursday, May 19. A total of 140 timeslots are available for residents to collect up to 100 litres of compost created from Canmore's diverted food waste. To sign up for a timeslot and find out more [click here](#).

Alpine Helicopters Inc. Annual Report

Reporting Year: 2021

Todd Cooper / Robert Humphrey

March 31, 2022

Annual Highlights

In 2021, Alpine's sightseeing operations continued to be effected by the Covid-19 pandemic with multiple shutdowns due to increased infection rates and new variants. The safety of our staff and passengers remains our number one priority. As with many tourism-based operators in Canmore, we operated at a reduced capacity throughout the year. We anticipate that tourism operations will take multiple years to recover.

Alpine continued to provide essential services that included rescue, firefighting, medivac transport, and avalanche control seamlessly throughout Covid-19 restrictions. A total of 281 rescue flights were performed by Alpine in 2021, which is an increase of 12% from 2020 (251 rescue flights). We continued to have multiple aircraft and rescue pilots engaged in simultaneous rescue operations on a consistent year-round basis.

The summer brought an unprecedented heat wave to Canmore and Western Canada, with this a major focus of our activities in Canmore coincided with wildland fire fighting activities that included water bombing, fire crew movements, fire patrols, and initial attack standby. We responded to multiple fire calls in the summer, including the fires in Deadman's Flats and Lac Des Arc. Our close proximity to the fires allowed us to be the first aircraft working on the fire and the last aircraft to depart at the end of the day.

In 2021, we continued our focus on donations to local charities and non-profit organizations here in Canmore and the Bow Valley. This year our donations were upwards of \$9,000 to help support our community. Canmore Legion #3, Canmore Food Bank, and Iyahrhe Nakoda Food Bank Society are examples of the organizations we are proud to support.

Similar to 2020, 2021 was dramatically affected by the Covid-19 pandemic. We feel proud that we continued to provide uninterrupted essential services to our community and also rebound from one of the most fiscally and operationally challenging years in Canadian aviation history. Canmore is a diverse and unique community that we are privileged to be an important part of.

Regulation Updates

- Alpine Helicopters Inc. is subject to regulatory audits performed by Transport Canada (aviation, maintenance and dangerous goods) and AOHS.
Contrail Aviation Safety - October 2020
- **Internal audits**
Quality Assurance - annual
Safety Management Systems - annual
Certificate of Recognition - annual
Dennis Ford - Safety Management System (2017)
- **Inspections**
Fuel storage and handling - daily, monthly, annually
Base - daily, monthly
Fire suppression - daily, monthly, annually
Foreign object debris - daily

Itinerant Helicopter Operations

- Arrival and departure procedures as set out on Google Earth continue to be well received by transient aircraft frequenting the heliport. The main users of the itinerant parking are the RCMP, British Military, and some private aircraft.

Heliport Operations

Sightseeing Flights

- In 2021, Alpine's sightseeing operations continued based on fluctuating public health restrictions and recommendations. These operations continue to be a vital part of our business and the business of Canmore's tourism industry.

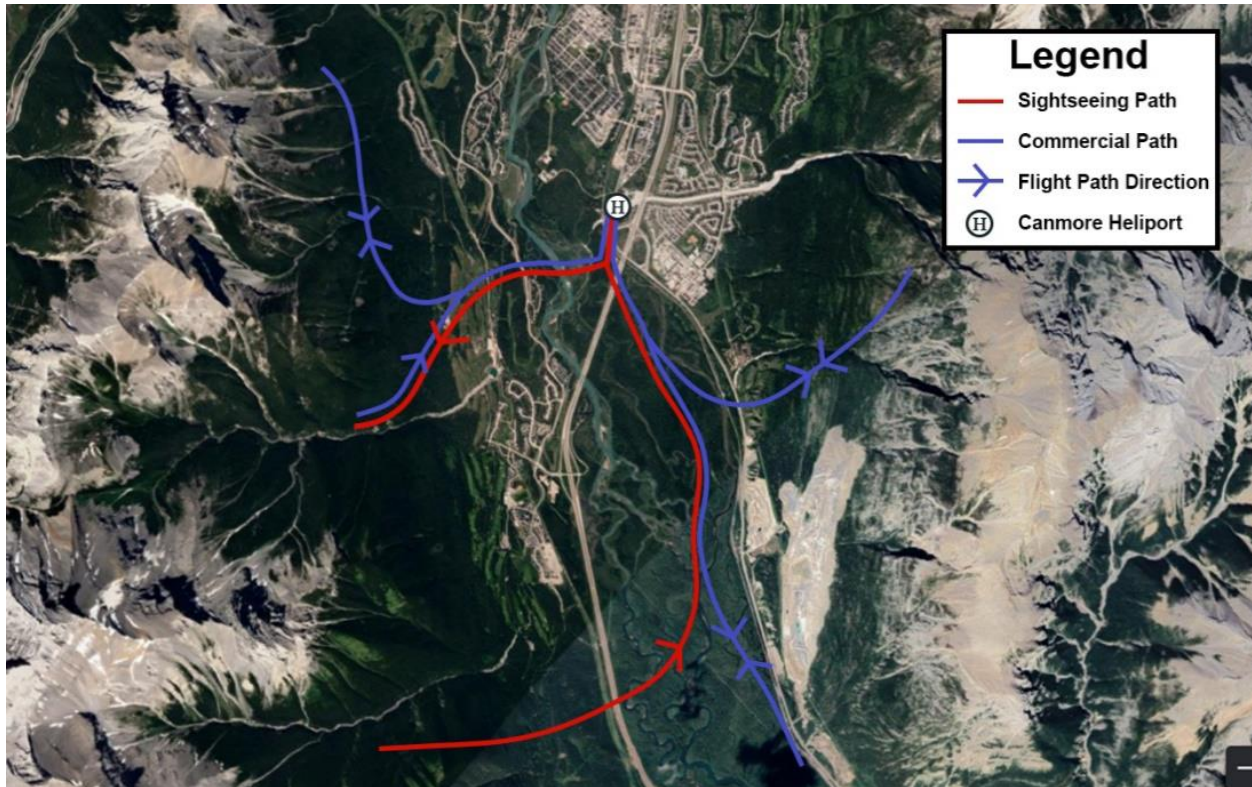
Commercial Flights

- Alpine continued to support the weather monitoring station in Cougar Creek for the Town of Canmore.
- In 2021 Alpine performed major trail and campground maintenance projects in Turbine Canyon, Point Campground, and Mt. Yamnuska. Many smaller projects were completed, throughout Banff National Park, Kananaskis Country and in Canmore.

Emergency Flights

- Alpine continued to provide essential services that included rescue, firefighting, medivac transport and avalanche control seamlessly throughout the pandemic.
- During the summer 2021 heat wave in Western Canada, a major focus of our efforts in Canmore were wildland fire fighting activities that included water bombing, fire crew movements, fire patrols and initial attack standby.
- On Friday August 13th we responded to smoke in the Deadman's Flats area and reported the fire directly to Alberta Agriculture dispatch in Calgary. Our close proximity to the fire allowed us to be the first aircraft on the fire and the last aircraft to depart at the end of legal daylight. Alpine had three aircraft respond to the August 13th fire and also had aircraft respond to a fire near Lac Des Arcs on July 23rd.
- In response to the wildland fire season, Alpine has offered to be part of a multiple-agency training session with the Canmore Fire Department and other fire agencies to increase the timely deployment of available resources to our community.
- A total of 281 rescue flights were performed by Alpine in 2021, which is an increase from the 251 conducted in 2020. This increase is consistent with many rescue agencies in Alberta and British Columbia who have reported 2021 as the busiest year on record.
- We continued to have multiple aircraft and rescue pilots engaged in simultaneous rescue operations on a consistent basis. In 2021, we helped support various government agencies including Parks Canada (Banff) and Kananaskis Public Safety/Alberta Parks, who perform the vast majority of these missions. Once again, the Calgary Medical Examiner, Golden SAR, BC Air Ambulance, RCMP, Parks Canada (Waterton, Glacier, and Jasper), Crowsnest SAR and Alberta Health Services used our services.
- In 2019, Alpine became the fourth operational location in North America to host and operate the RECCO helicopter search device, which is used to locate individuals wearing garments with the popular RECCO technology. This device was upgraded in 2021 to have better range and improved Bluetooth technology.

Flight Departure/Approach Route



Fly Neighborly Program

Noise abatement is a top priority for Alpine. Pilot initial tour and recurrent training highlight noise mitigation procedures, including techniques recommended within the Fly Neighborly Guide issued by the Helicopter Association International (HAI). The Fly Neighborly “Helicopter Noise Abatement Recommendations” are posted in our facility, in high traffic areas to help actively promote noise mitigation procedures. Annual company-wide digital training is also used to keep noise abatement a top priority for all staff.

Noise Reduction

Research; and

- Airwork Helicopters blades “Operators flying in areas with stringent noise restrictions will find these blades especially valuable. Helicopters operating with the AMT-206-1 tail rotor blade demonstrate noise levels compliant with Stage 3 Noise requirements with an overflight noise level of 80.0 db”
- Airwork Helicopter blades are **still in development and Not Approved** in Canada at this time.

Implementation

- In 2019 we purchased a new set of Van Horn Aviation main rotor blades to match our previously upgraded Van Horn tail rotor blades to help reduce our aircraft noise footprint. We plan to continue implementing practical new technology as it becomes available.
- Operational changes continue to be implemented to help reduce idling and movement of aircraft.

Air Quality

Research; and

- Continued dialogue with engine manufactures on equipment improvements.
- Research into SAF fuels as they become available.

Implementation.

- Implementation of “Smokeless Liners” inside our Rolls Royce Engines.
- Operational changes continue to be implemented to help reduce idling and movement of aircraft.

Maintenance & Enhancement Summary of Leased Premises

- General maintenance and snow removal continue to be performed by Alpine Helicopters Inc. in addition to other activities including:
 - Staining decks and buildings
 - Replacing Plexiglas barriers
 - Upgrading to low flow bathroom fixtures
 - Replacing sodium bulb outdoor lights to LED Lights

Climate Action

Annual aviation fuel consumption & GHG production

- Data Protected by the Freedom of Information (FOIP) Act 16(1)
 - Data provided to Town Of Canmore representative

Annual natural gas consumption & GHG production;

- 274.86 GJ
- GHG Calculation 13.743 (CO₂e)

Annual electricity consumption & GHG production;

- 31,918 kWh
- GHG Calculation 18.193 (tonnes)

Climate action strategies implemented to reduce GHG emissions.

- As stewards of the community, Alpine continues to pursue alternatives to limit greenhouse gases. Environmental initiatives are a priority for our management team. When it comes to jet fuel for our helicopters, unfortunately we continue to be limited by the technology available to us in the form of Bio Fuels that are certified by the manufacturer and approved by Transport Canada.
- Alpine began the quotation process with solar power installation providers for our facilities in Canmore. We are also researching the feasibility of solar generation for the remainder of our operational bases outside of Canmore.
- Alpine joined a Sustainable Aviation Fuel (SAF) working group to be at the forefront of SAF fuels as they become available to us.
- Operational changes continue to be implemented to help reduce idling and movement of aircraft.
- Viability research for 2022 ideas currently being explored;
 - Tanis Electric Aircraft preheating kits to replace fuel heaters.
 - Rain water storage and utilization.
 - Switch to LED lighting where possible.

Council Resolution Action List

G1

Motion #	Agenda Item	Resolution	Council Mtg Date	Service Area	Action Status	Last Update	Date Complete
99-2021	MOU with Stoney Nakoda	Moved by Councillor Comfort that Council direct administration to investigate and report back on the scope, process and resources needed to establish a Memorandum of Understanding (MOU) with the Stoney Nakoda Nation.	27-Apr-21	CST	The Stoney Nakoda Nation would like access to lands within the Town of Canmore boundaries for cultural ceremonies. This would help in building relationships that will assist with establishing an MOU in the future. Council approved a request to advance this work at the Sept 7, 2021 council meeting. Administration continues to reach out to the Stoney Nakoda Administration to advance this work.	24-Jan-22	
216-2021	Advancing Truth and Reconciliation with the Stoney Nakoda Nation	Direct Administration to work with the Stoney Nakoda Nation to identify lands within the Town of Canmore boundaries that would be appropriate for cultural ceremonies and assist with any necessary agreements for the use of these lands.	7-Sep-21	CST	Work is ongoing. The next step for this items rests with the Stoney Nakoda Nation.	24-Jan-22	
219-2021	Lower Silvertip Wildlife Corridor	Direct Administration to assemble a working group consisting of key Lower Silvertip Wildlife Corridor landowners to develop principles for and an approach to shared management of the corridor.	7-Sep-21	Public Works Admin		7-Sep-21	
251-2021	Land Use Bylaw Amendment Omnibus	That Council direct administration to return to Council by December 31st, 2022, with a report on options for regulating or managing election signage on municipal property.	7-Dec-21	Planning		7-Dec-21	
271-2021	2022 Budget	That Council direct administration to create a \$100,000 capital project to undertake a study in 2022 assessing the best location for a passenger rail station in Canmore as well as the impact of the proposed Calgary to Banff passenger rail project on the municipality's transportation systems, which would be funded from General Municipal Capital Reserve, and to return to Council with the full scope of the study for approval prior to implementation.	14-Dec-21	CST		14-Dec-21	
29-2022	Bow Valley Food Alliance	That Council refer the request from the Bow Valley Food Alliance to sign the Bow Valley Food Charter to administration for further research, review and recommendation.	1-Feb-22	CSD		3-May-22	3-May-22
49-2022	Community Grant Policy Amendment	That Council direct administration to return with a recommendation for a Major Event Grant program.	1-Mar-22	Ec Dev	A draft policy is being reviewed internally and feedback is being collected from external stakeholders. The policy is expected to be presented to Council at the Regular Business Meeting in July.	10-May-22	
79-2022	Procedural Bylaw Amendment 2022-04 Omnibus	That Council direct administration to investigate the options for video and audio being treated as written submissions and imbedded in the record of public submissions.	5-Apr-22	Clerks		5-Apr-22	
86-2022	Food Truck Pilot Project	That Council approve the Food Truck Pilot Project as presented and direct administration to report back to Council on learning and any next steps.	5-Apr-22	Ec Dev		5-Apr-22	
94-2022	Downtown Canmore Business Improvement Area (BIA)	That Council postpone the request from the Downtown Canmore Business Improvement Area (BIA) to grant 25% of net monies from paid parking in the Town Centre to the BIA on an annual basis until the November 2022 regular meeting of Council, at which time administration will provide the statistics of the current net revenue derived from paid parking in the Town Centre from its inception until the end of September 2022.	3-May-22	Finance		3-May-22	
111-2022	Property Tax Bylaw 2022-12	That Council direct administration to bring back the Property Tax Policy FIN-005 with amendments to reflect a change with respect to tourist homes non-personal use so they are calculated in parity with the non-residential class mill rates.	3-May-22	Finance		3-May-22	

115-2022	Paid Parking Monthly Passes	That Council direct administration to bring a report with recommendations to the June 2022 regular meeting of Council with respect to paid parking monthly passes for non-resident employees of the Town Centre.	3-May-22	Protective		3-May-22	
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Correspondence

DATE OF MEETING:

May 17, 2022

Agenda #: H

1. Letter from Minister Schweitzer re. Tourism Communities
2. Letter from Minister Schulz re. FRN Funding
3. National Police Federation – Your Police, Your Future



ALBERTA

JOBS, ECONOMY AND INNOVATION

*Office of the Minister
MLA, Calgary-Elbow*

April 25, 2022

AR 85779

His Worship Richard Ireland
Mayor
Municipality of Jasper
PO Box 520
Jasper AB T0E 1E0

His Worship Sean Krausert
Mayor
Town of Canmore
902 – 7 Avenue
Canmore AB T1W 3K1

Her Worship Corrie DiManno
Mayor
Town of Banff
PO Box 2160
Banff AB T1L 1A1

Dear Mayors:

The Honourable Ric McIver, Minister of Municipal Affairs, has relayed the request from the Municipality of Jasper and Towns of Banff and Canmore for formal recognition as 'tourism communities,' and enabling more local taxation powers and/or revenue-sharing arrangements with the province to address infrastructure needs. As the Minister of Jobs, Economy and Innovation, I appreciate that your concerns have been shared with me.

We understand the importance of tourism to communities across our province, and appreciate that Alberta's mountain communities are large draws for domestic and international visitation.

Provincial recognition of tourism-based communities in Alberta remains under the mandate of Municipal Affairs. I have been told that Municipal Affairs is assessing your requests and I encourage you to continue to work with them.

I know that the appeal of Alberta's mountain community destinations is influenced by the attractions, infrastructure, and amenities in place, and recognize the need for Alberta's mountain communities to refresh and modernize the infrastructure and amenities to compete with destinations in British Columbia and abroad for attracting visitors.

I encourage your communities to continue working with Travel Alberta, whose expanded mandate allows the agency to play a more active role, working directly with communities,

businesses, and entrepreneurs to develop new tourism destinations, products, and experiences in Alberta.

Thank you all for taking the time to share your thoughts.

Sincerely,



Doug Schweitzer, Q.C.
Minister of Jobs, Economy and Innovation

cc: Honourable Ric McIver
Minister of Municipal Affairs

Bill Given, Chief Administrative Officer,
Municipality of Jasper

Kelly Gibson,
Chief Administrative Officer, Town of Banff

Lisa deSoto,
Chief Administrative Officer, Town of Canmore

Town of Canmore

902 7 Avenue

Canmore, Alberta T1W 3K1

Phone: 403.678.1500 | Fax: 403.678.1534

www.canmore.ca

April 26, 2022

Honourable Schulz
 Minister of Children's Services
 403 Legislature Building
 10800 - 97 Avenue
 Edmonton, AB
 T5K 2B6

sent via email: cs.minister@gov.ab.ca

Dear Honourable Schulz,

RE: Family Resource Network Funding

As the Bow Valley Family Resource Network Hub (Network 14), the Town of Canmore is grateful for the province's investment in child development and early intervention services. With provincial funding we have successfully developed a strong Family Resource Network (FRN), which includes whole family support, caregiver capacity building, and child development programs.

Building a new program in the midst of a pandemic has not been without its challenges. However, we have a strong, professional team that was able to navigate these challenging times and create responsive programs, which are needed now more than ever.

Given the UCP Government's commitment to "Red Tape Reduction" alongside our Council's drive to maximize the community benefit from every public dollar we spend, I need to draw your attention to the highly ineffective and inefficient provincial processes that are taking staff away from performing the front-line work and thereby diminishing our ability to positively impact our community. I have outlined the key issues and offered some solutions below.

- 1) **Simplify the budget process:** Our Town manages the Hub as well as two spoke services. These services are interactive and collaborative. Our grant agreement is separated into three budgets, a model which limits our ability to reach joint outcomes, creates cumbersome reporting structures, and requires significant effort on behalf of Family Resource staff and our Finance and Human Resources staff. I urge you to increase the efficiency, and therefore effectiveness of all FRNs across the province by combining these program budgets into one.

- 2) **Administration support for data entry:** Data is key to understanding program success and navigating future trends, and as a result the Town has strong data management processes. As the province continues to establish the FRN provincial programs, the data management processes continue to change, and unfortunately data collected through past data collection systems have not been valid or reliable. Although we know that the provincial data system will one day be strong, at present it is not. To ensure that programs are responsive, we need to maintain our municipal data process as well as manage the changing provincial processes. This is time consuming and limits direct service delivery. The province needs to course correct by providing meaningful administrative resources and training to support the implementation of a single data management system.

The Town of Canmore is proud to partner with the Province of Alberta to provide child development and early intervention services to the Bow Valley. As Premier Kenney stated in a May 2021 press release, the pandemic has “had a real impact on children.” The Town of Canmore looks forward to our continued collaborative partnership as our governments work together to support Alberta families and children in the most efficient and effective ways possible.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Krausert', with a large, sweeping flourish extending to the right.

Mayor Sean Krausert
Town of Canmore

*cc via email: MLA Miranda Rosin, Banff-Kananaskis
 Dione Kennedy, Executive Director, Prevention, Early Intervention and Youth
 Tanya Fir, Associate Minister of Red Tape Reduction*



NATIONAL
POLICE
FEDERATION

FÉDÉRATION
DE LA POLICE
NATIONALE

Your Police – Your Future: Listening to Albertans



EXECUTIVE SUMMARY

What we heard

Through the NPF's community engagement sessions and online surveys with Albertans we heard loud and clear that the majority do not want a new police service, and instead want to redirect that funding to prioritize improving the justice system, strengthening social services, and increasing police resources. Participants felt that these targeted investments would bring better and more immediate results to address crime within communities.

Background

In 2020, the Fair Deal Panel (FDP) recommended that the Government of Alberta consider transitioning away from the RCMP to an Alberta Provincial Police Service (APPS). The Panel's own survey showed that most Albertans do not support this idea, ranking it second last in terms of priorities for Alberta. Following the FDP recommendations, the Government hired PricewaterhouseCooper (PwC) in October 2020 to conduct a \$2 million report which was completed in spring 2021 and released publicly in November 2021, titled [APPS Transition Study](#).

Since December 2020, the National Police Federation (NPF) has conducted three rounds of public opinion research through Pollara Strategic Insights which have consistently shown that only less than nine per cent of Albertans support such a transition. This research has shown that

Albertans do not want to pay for increased costs and instead want additional resources to be invested into the Alberta RCMP to continue to reduce and mitigate rural crime and more funding within the Alberta justice system to tackle the issue of repeat offenders.

Our community engagement

The NPF has been actively meeting with Albertans, stakeholders, and elected officials over the past year, all of whom have shared these same sentiments. Following the release of the APPS Transition Study, the Government continued to assert that the majority of Albertans supported such a plan: which is the exact opposite of Pollara's findings and what the NPF has heard. In response to this, the NPF undertook a community engagement tour of Alberta municipalities to both inform and hear from municipalities and residents on policing.

The KeepAlbertaRCMP Community Engagement Tour held meetings in [38 municipalities](#) from Pincher Creek to Fort McMurray with five additional [virtual sessions](#), and other meetings with stakeholders and organizations as requested by them. From the Community Engagement Tour, the NPF developed this report sharing what we heard from communities across the province and the questions they still want answered by the Government.



WHO WE HEARD FROM



The KeepAlbertaRCMP Community Engagement Tour held public sessions throughout the province which were open to everyone. Significant social media ads, print and digital ads, and local radio commercials ensured that as many people as possible knew we were coming to their community and how to join. The NPF also held additional presentations with community groups, on request, such as Rotary Club and Rural Crime Watch, as well as presented to numerous First Nations Chiefs and First Nations members.

In addition to the public, Mayors, Reeves, Councillors, Members of the Legislative Assembly, and Members of Parliament attended these engagement sessions, as well as various other municipal officials and municipal employees. Many community organizations also attended our engagement sessions including Rural Crime Watch chapters, Citizens on Patrol chapters, and others who work to make the Alberta justice system safer and fairer for all.

WHAT WE HEARD

Survey respondents and engagement session participants shared a great deal about both the positive aspects of the current policing structure and the challenges they have experienced with policing in their community. Participant views, challenges, and their need for more information on the proposed police model are outlined in more detail in the following sections.



The image above captures the most used words in open-ended responses across all surveys. The size of the word corresponds with the relative frequency each word was used. “RCMP”, “money” and “resources” were the most frequently used words, followed by “financial pain”, “judicial system”, “great jobs” and “utmost respect” - indicating the predominance of these sentiments. It is important to note that in most open-ended responses, 86% supported keeping the RCMP. Statements most often reflected their concerns with transitioning to a new police service, while at the same time highlighting the great job and respect for the RCMP.

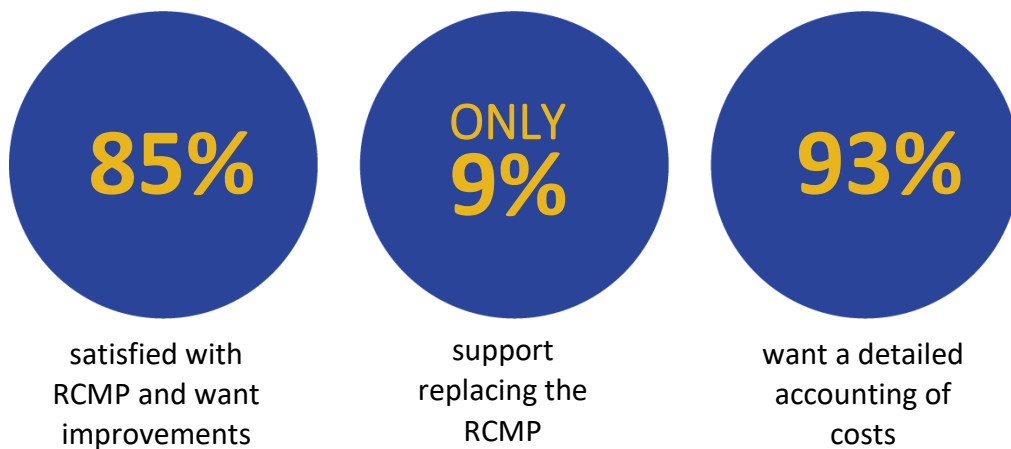


By the Numbers

Since October 2020, the NPF has conducted three rounds of research through Pollara Strategic Insights, October 2020 (W1), April 2021 (W2) and October 2021 (W3). The NPF also conducted an online survey during the same timeframe as the engagement sessions to gain feedback from those who attended and those who were unable to attend. This survey was open from January to March 31, 2022.

SURVEYS	Number of responses
Pollara October 2020 (W1)	1,300
Pollara April 2021 (W2)	1,228
Pollara October 2021 (W3)	1,221
NPF: Satisfaction of RCMP policing (2022)	672
NPF: Policing improvements within communities (2022)	739

Across all research conducted between 2020 and 2022, the graphic below demonstrates the average response to questions asked. See Appendix A for further analysis of the survey responses.



Municipal Support

In March of 2022, both of Alberta’s municipal associations, Alberta Municipalities (ABmunis) and Rural Municipalities of Alberta (RMA), passed resolutions opposing the Government of Alberta’s provincial police service transition proposal. Together, these organisations represent all the 300+ municipalities across Alberta.

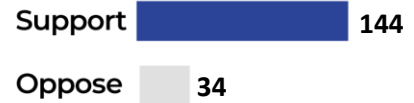
ABmunis passed a resolution that “Alberta Municipalities strongly oppose the APPS models proposed in the PwC study and develop an advocacy and communications strategy to advance our position.

Further, that Alberta Municipalities urge the Government of Alberta to invest in the resources needed to:

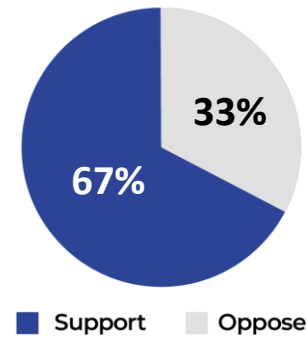
1. Address the root causes of crime (i.e., health, mental health, social and economic supports); and
2. Ensure the justice system is adequately resourced to enable timely access to justice for all Albertans.”ⁱ

RMA passed a resolution that “Rural Municipalities of Alberta request that the Government of Alberta not create an Alberta Provincial Police Service”.ⁱⁱ

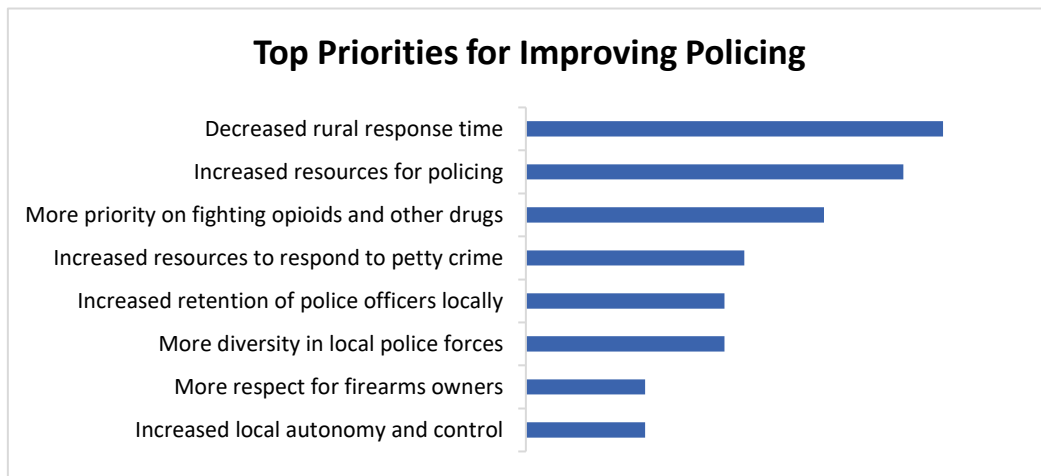
ABMUNIS MOTION 2022



RMA RESOLUTION 2022



Priorities of Albertans



We know that there are improvements that can be made within the current policing model in Alberta. Through our surveys and during discussions at our engagement sessions and as noted above in the ABmunis motion, Albertans want the Government to decrease rural response time, increase resources for police and focus on fighting opioids and other harmful drugs that are on the rise within communities.

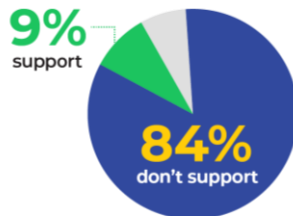


Key Themes

We heard about the positive aspects of the current policing model and of the challenges experienced by residents and communities. While some aspects of the discussions differed across the province, we heard overwhelmingly the same message: Albertans do not support a transition away from the RCMP.

During engagement sessions, two main issues continued to be raised: associated costs and impacts to public safety.

Albertans DO NOT SUPPORT replacing the Alberta RCMP



Participants also shared their frustration over the lack of basic information surrounding the potential transition from the Government. Many participants expressed that they had reached out to their local MLA and either did not receive a satisfactory answer or are still waiting for answers.

More specifically, Albertans noted that the challenges they face with the current policing structure are not just a result of policing, but a multitude of services that impact public safety including: the judicial system, lack of crown prosecutors, lack of community supports, reduction of mental health programs, and a need for better police infrastructure and resources - all of which the province oversees.

The following key themes emerged from the NPF's community engagement sessions:

1. Why is This Being Pursued?

Frequently asked questions

Why is the Alberta government continuing to pursue this?

What is so broken it must be replaced instead of fixed?

Who is going to benefit from this transition?

Many attendees questioned whether the Government was pursuing a new police service for motives other than public safety. This topic arose as residents pointed out that the Fair Deal Panel's findings through surveys of Albertans showed a lack of community support. Many continue to feel that this proposed transition is going to move forward, regardless of what Albertans want. Albertans want to ensure that public safety will not and can not be compromised for any political reason. Many people expressed that they did not feel consulted and were not heard by either the Government or their local MLAs.

Participants also questioned why the Government failed to conduct a review of the current services provided by the RCMP to identify where resources could be invested to improve the current police structure and associated costs of doing so.

2. Costs

Frequently asked questions

Why isn't the Government investing this "extra" money to address the root causes of crime?

Why does the Transition Study seem to ignore the federal contribution?

Where is all this additional money going to come from?

How much will costs increase if transition timelines are delayed?

Throughout the engagement sessions and surveys, participants emphasized their concern surrounding additional costs associated with a potential APPS. Many felt that while the Transition Study was fulsome in some cost areas, there were many noted "unknown" costs or areas where more analysis would be needed to assess the full costs and impacts. This has left participants with more questions than answers.

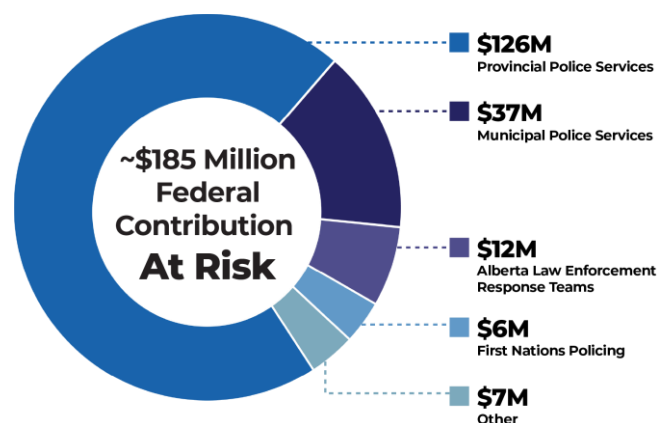
The most common question raised surrounding costs was "who is going to pay for this?" Attendees noted that the Government has stated that municipalities would not pay for the additional costs (+\$139 million per year, increasing with inflation) but has still not been able to state clearly to Albertans who would. We heard that participants felt that ultimately municipalities and taxpayers would be saddled with the increased costs and/or the fear that taxes would be raised.

"Municipalities cannot bear to have more of these (police) costs downloaded to them, especially if there's not proof that there will be increased levels of service."

– Sturgeon County Mayor Alanna Hnatiw
St Alberta Today (February 9, 2021)ⁱⁱⁱ

Costs continued to be the main concern amongst participants. Many found it hard to rationalize the proposed costs associated with an APPS and pointed out that the Transition Study noted that the APPS would be modeled after the RCMP. Many saw this as a waste of taxpayers' money which could be better spent in other ways to better address public safety in Alberta. Participants believed increased investments alone into policing will not fix rural crime, but instead a multi-pronged approach including hiring and retaining crown prosecutors and ensuring an end to the revolving door of the justice system would provide more immediate crime reduction.

We heard that some residents did not fully understand the current federal contribution that the federal government provides to the Government of Alberta to cover 30% of the policing costs for having the RCMP as the provincial police service. Many believed that the federal government would continue to provide the Government some money to cover policing costs.



At the same time, participants felt the Transition Study was misleading because it didn't outline the Ontario Provincial Police or the Sûreté du Québec policing models and associated costs, which would be the best comparison to demonstrate potential costs for an APPS. Neither Ontario nor Quebec receive any federal contributions to cover their own provincial police services. This benefit is provided only to provincial partners who use the RCMP. Many participants also expressed that they felt the Government was not doing a great job at providing accurate information to MLAs on the topic, as some UCP MLAs had been telling their residents that the federal contribution would continue under an APPS model. During one of our sessions, a UCP MLA in attendance, also stated this misleading information. In addition, we also heard from some UCP staff who attended that they believed that the contribution would continue. Many attendees felt misled, frustrated, and expressed a lack of trust with the information being provided to them.

3. Oversight & Provincial Responsibility

Looking at the current state of policing in Alberta, there appeared to be some misunderstanding as to the role the Province plays in setting the priorities of the Alberta RCMP. Participants expressed that part of this confusion stems from false claims by the Province that the RCMP priorities are set by Ottawa.

During our engagement sessions we pointed to the various sections of the [Provincial Police Service Agreement](#) (PPSA), which outlines police services between the RCMP and the province, which state:

Article 6.1:

"The Provincial Minister will set the objectives, priorities and goals of the Provincial Police Service."

Article 6.3:

"The Provincial Minister will determine, in consultation with the Commissioner, the level of policing service to be provided by the RCMP..."

Article 18.1(e):

"Each fiscal year the Provincial Minister will...provide the Commanding Officer with the projected annual budget for the Provincial Police Service for the next fiscal year, as well as projected budgets..."

Did You Know?

Detachment Commanders hold townhalls regularly to get input from the general public in their communities around policing priorities, along with general discussions around community safety issues.

Some attendees found this helpful, while others still questioned why the Province would state otherwise. It was expressed that these two narratives are creating confusion amongst the public.

Municipal officials who attended the engagement sessions expressed appreciation for the hard work of Alberta RCMP Members and the difference they make in their communities. Municipal officials maintain direct and open contact with their local Detachment Commander through strong relationships. We heard that many municipalities utilize local advisory committees with their local RCMP as a way to express local concerns, identify crime trends, and to discuss and determine local priorities for the year. Many municipal leaders expressed fear that these strong



relationships would be lost through a transition, including local knowledge of crime trends and offenders.

“I believe that the town of Millet has great relationship with the local RCMP detachment and would not support their removal from the Province”

- Millet Mayor Doug Peel
The Wetaskiwin Times (Nov 3, 2021)^v

4. Staffing and Training

Frequently asked questions

If Alberta has the money for a transition, why not use it to provide additional resources to the RCMP?

Where is the Government going to find that many officers in Alberta?

How would an APPS match the high-level of police standards of the RCMP?

How much would a training facility costs, and the staff needed?

We consistently heard about staffing challenges with the current policing structure and concerns about how an APPS would better address these challenges. Participants noted that there is a decline in police personnel within Canada, which does create staffing issues within the RCMP and can impact crime rates within their communities. However, many noted that the Transition Study does not outline this issue and how it would be able to recruit and train the number of officers it would need to fully staff a provincial police service.

Many participants questioned if the current Alberta RCMP Members would transfer over to a new APPS. However, some municipal leaders pointed out that in the Government consultations they attended, the provincial government was citing that they predict about 15% of the current Alberta RCMP would transition over. This flagged a further issue with attendees on how the Government would recruit the remaining ~2,500 officers needed to form an APPS. During the engagement sessions, the NPF outlined that most of the RCMP officers would continue to stay with the RCMP and transfer to other postings, as we have seen in other jurisdictions. We then heard attendees note that the Government is highlighting a potential APPS as being local officers from Alberta, and with recruiting challenges and most of the RCMP officers remaining with the RCMP, such a notion would be impossible.

“The RCMP are serving us well...I don’t see a lot of positives to a provincial police force.”

- St. Albert Mayor Cathy Heron
St Alberta Today (February 9, 2021)^v

Another issue that was raised was that the current RCMP model allows for officers to move in and out of communities, which can be a challenge. While the current RCMP structure does move officers, most often these officers are relocated between communities within Alberta and not out of province. This still allows the community to benefit from the Member’s Alberta crime knowledge. However, not all participants saw this as a concern and praised the model as it allows for officers with various expertise and backgrounds to come into the community; stops political influence of officers in communities; and if a municipality wishes to retain an officer there were avenues to obtain the officer for a longer contract.



“Lethbridge County Council and a majority of other rural municipalities do not support this proposed transition to an Alberta Provincial Police Service.”

– Lethbridge County Reeve Tory Campbell
My Lethbridge Now (Jan 20, 2022)^{vi}

During our sessions we also heard that the RCMP has some of the highest training standards in the world and that a move to an APPS could jeopardize the quality of service they receive. The Transition Study also noted a two-tiered police model for an APPS with less fully trained officers. Many participants expressed huge concerns, especially in rural communities, on how this could negatively impact police services to some of the complex crimes they experience and how this would improve public safety and confidence in the police.

5. Improve, Not Replace

Communities across Alberta appreciated having both the NPF and the Government come to their community to discuss policing but felt that the conversation should not be about replacing, but instead on ways to improve the current policing model.

It was often repeated throughout the NPF engagement sessions that Albertans do not have an issue with the RCMP, but instead with the Alberta justice system that seems to create a revolving door for criminals to reoffend with little-to-no repercussion. Part of this problem comes from the shortage of crown prosecutors which communities want addressed first and foremost.

“The issue with rural crime is not about the police force, it's about the justice system not performing well”

– Edson Mayor Kevin Zahara
CBC Edmonton (March 9, 2022)^{vii}

We heard how the RCMP can better serve communities including better support for mental health calls, continuing to address rural response times, addressing delays in RCMP transfers, and increasing administrative help to ensure RCMP officers can be out on the streets instead of behind a computer.

6. Call for Consultation and Answers

Frequently asked questions

Why isn't the public allowed into the Government consultations?

How do we make sure our MLAs are listening to us?

Why is the Government pursuing this without consulting Albertans?

Since the release of the Transition Study, the Government has undertaken limited consultations with only municipal leaders and key stakeholders. The public was not allowed to attend and even had their participation revoked if they were invited by a municipal official. We heard repeatedly from participants that they do not feel properly consulted by the Government on this matter. They were frustrated that the only consultation that is open to the public is a proposed online survey. We also heard from many First Nation leaders that they were not consulted and grew frustrated with this proposal and lack of communication from the Government.

We heard that participants have written letters to their local MLA, but many have gone unanswered, or the response received was vague and did not answer the questions asked, but instead only received a templated response.



Unanswered Questions

During our engagement sessions we heard a multitude of questions from participants that have gone unanswered by the Government. Albertans need answers to make an informed decision.

1. The proposed APPS transition will cost Albertans more than \$185 million/year in Federal contributions, plus more than \$366 million in transition costs. Where is this money going to come from?
2. With so many police departments struggling to recruit, and the Government assuming only 15% of Alberta RCMP would transition to an APPS, how do they plan to fill the other ~2,500 positions in just four years?
3. The Transition Study states that APPS officers would initially be trained in municipal training facilities (Calgary and Edmonton police services). Are these facilities prepared and equipped to train the ~2,500 officers needed?
4. The APPS report offers two models, with Model A offering half as many fully trained officers as the current Alberta RCMP. Why would the Government consider providing less than the current complement of fully trained police officers for rural Albertans, and for more money?
5. Why didn't the Provincial Government review the current Alberta RCMP police service model for how efficiencies could be made, and the cost to do so?
6. When will the Government be completing a true feasibility study to clarify the assumptions made in the Transition Study as recommended by PwC?

ABOUT THE NPF



The National Police Federation (NPF) is the sole certified bargaining agent representing ~20,000 Members of the Royal Canadian Mounted Police (RCMP) across Canada and internationally, including about 3,500 Members in Alberta. Certified in 2019, the NPF is the largest police labour relations organization in Canada. The NPF's mission is to provide strong, fair, and progressive representation to promote and enhance the rights of RCMP Members.

APPENDIX A: Survey Results

The following charts display the results from the surveys conducted since October 2020 and show a cross comparison overtime of the responses to specific questions asked.

Table A1: Surveys

SURVEYS	Number of responses
Pollara October 2020 (W1)	1,300
Pollara April 2021 (W2)	1,228
Pollara October 2021 (W3)	1,221
NPF: Satisfaction of RCMP policing (2022)	672
NPF: Policing improvements within communities (2022)	739

Between January and March 31, 2022, the NPF conducted its own online survey at the same time as the NPF’s engagement sessions to further collect information and feedback.

Figure A1: How satisfied are you with the RCMP’s policing in your community? (4,421 respondents)

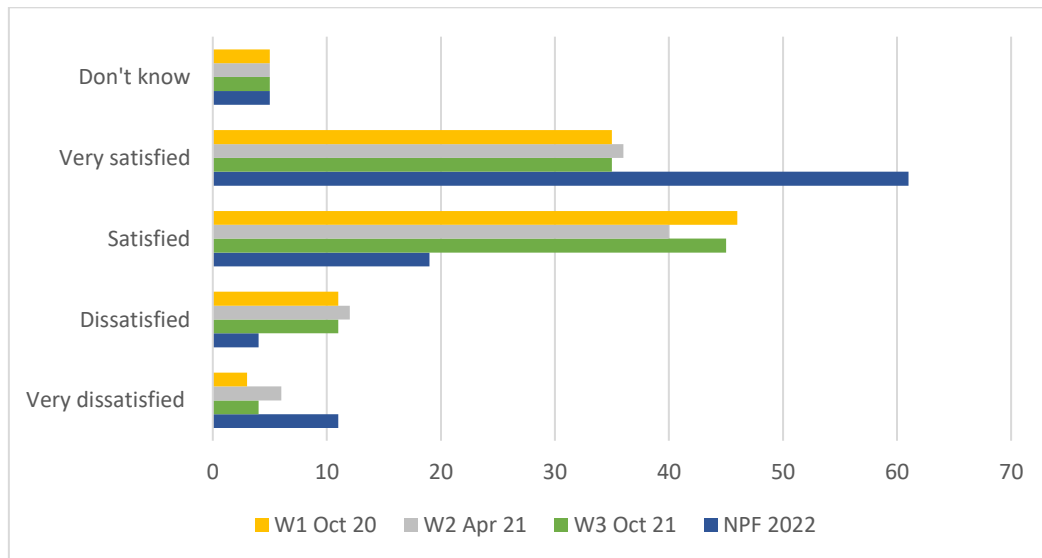


Figure A2: Before any changes to policing are made, there needs to be a detailed accounting of costs and impacts to service levels. (3,749 respondents)

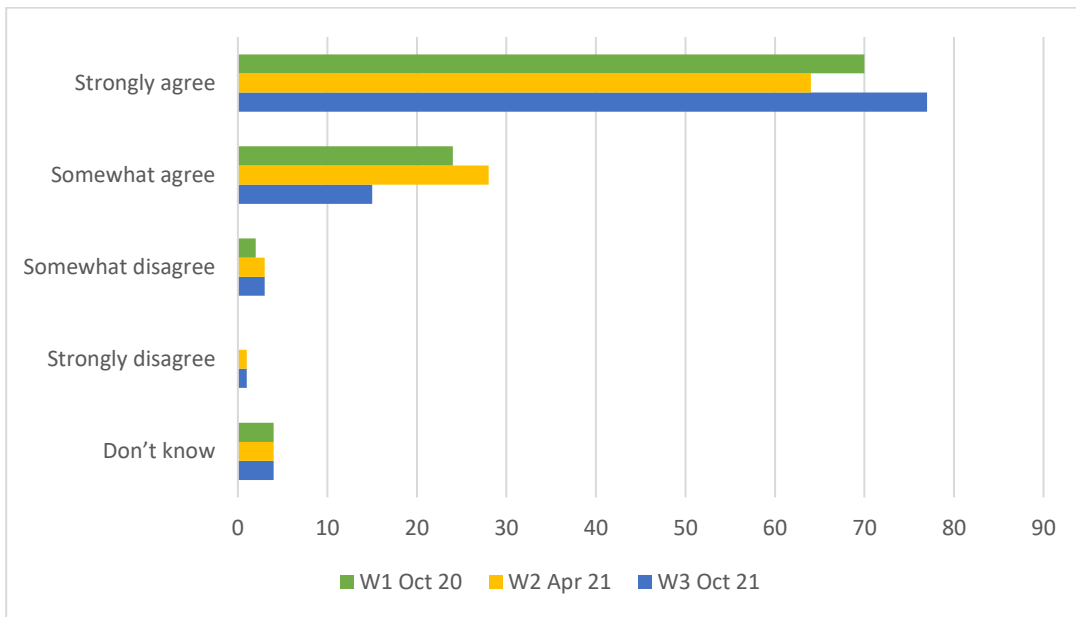


Figure A3: What is the most important improvement you'd like to see in policing in your community? (4,448 respondents)

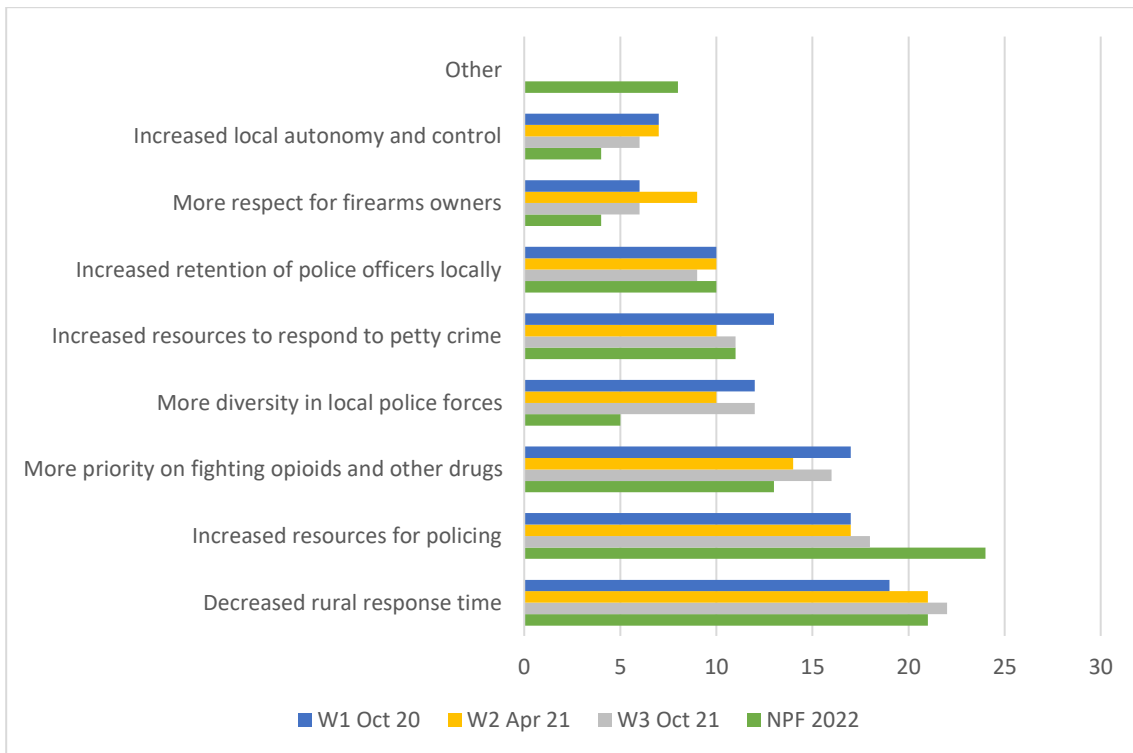
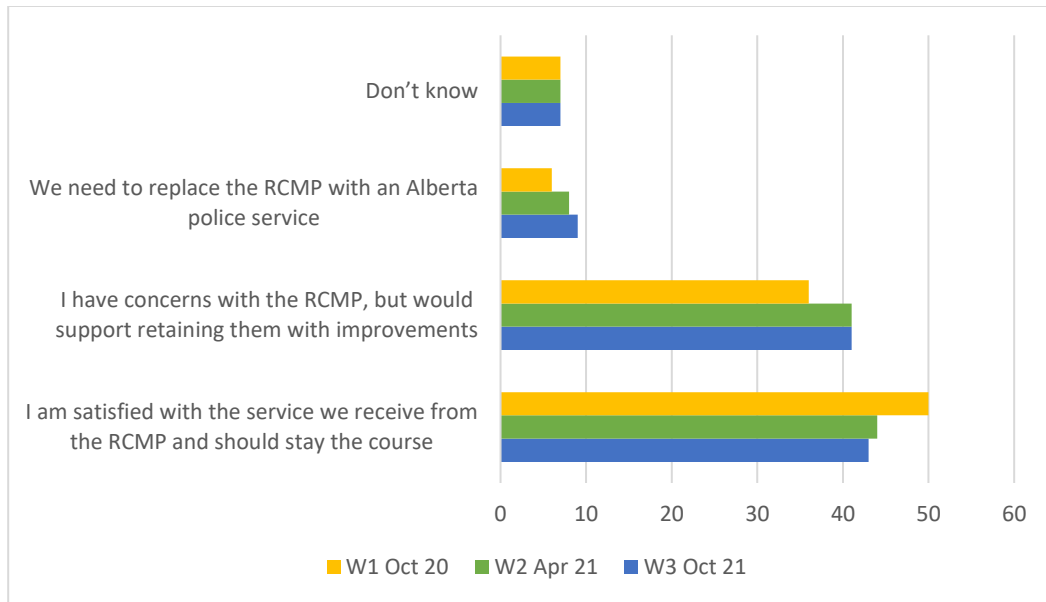


Figure A4: Which of the following statements best reflects your viewpoint? (3,749 respondents)



ⁱ “MLC Presentations & APPS position (RFD) now available.” *Alberta Municipalities*. Mar 16, 2022.

<https://www.abmunis.ca/news/mlc-presentations-apps-position-rfd-now-available>

ⁱⁱ “Continued Support for the Royal Canadian Mounted Police in Alberta.” *Rural Municipalities of Alberta*. March 15, 2022.

<https://rmlberta.com/resolutions/4-22s-continued-support-for-the-royal-canadian-mounted-police-in-alberta/>

ⁱⁱⁱ Ma, Kevin. “Mayors cool to proposed Alberta police force.” *St. Albert Today*. Feb 9, 2021, <https://www.stalberttoday.ca/local-news/mayors-cool-to-proposed-alberta-police-force-auma-heron-hnatiw-morishita-king-3358994>

^{iv} Max, Christina. “Local leaders not backing provincial police force idea.” *The Wetaskiwin Times*. Nov 3, 2021, <https://www.wetaskiwintimes.com/news/local-leaders-not-backing-provincial-police-force-idea>

^v Ma, Kevin. “Mayors cool to proposed Alberta police force.” *St. Albert Today*. Feb 9, 2021. <https://www.stalberttoday.ca/local-news/mayors-cool-to-proposed-alberta-police-force-auma-heron-hnatiw-morishita-king-3358994>

^{vi} Siedlecki, Patrick. “Lethbridge County not in favour of Alberta scrapping the RCMP.” *My Lethbridge Now*. Jan 20, 2022. <https://www.mylethbridgenow.com/23621/lethbridge-county-not-in-favour-of-alberta-scrapping-the-rcmp/>

^{vii} French, Janet. “Bill overruling local mask laws 'a precedent we don't appreciate,' Alberta municipal leaders say.” *CBC News*. Mar 9, 2022. <https://www.cbc.ca/news/canada/edmonton/bill-overruling-local-mask-laws-a-precedent-we-don-t-appreciate-alberta-municipal-leaders-say-1.6379240>